

# Institutional Spheres, Governmental, Commercial, and Academic

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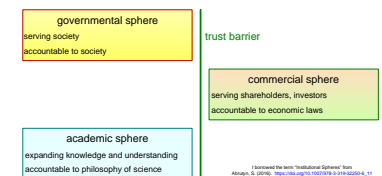
## Abstract

The organizations in the ecosystem come from different institutional spheres. The sphere they reside in determines the way they perceive the world, their drivers, and thereby their behavior.

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# Institutional Spheres have Different Drivers

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## governmental sphere

serving society

accountable to society

trust barrier

## commercial sphere

serving shareholders, investors

accountable to economic laws

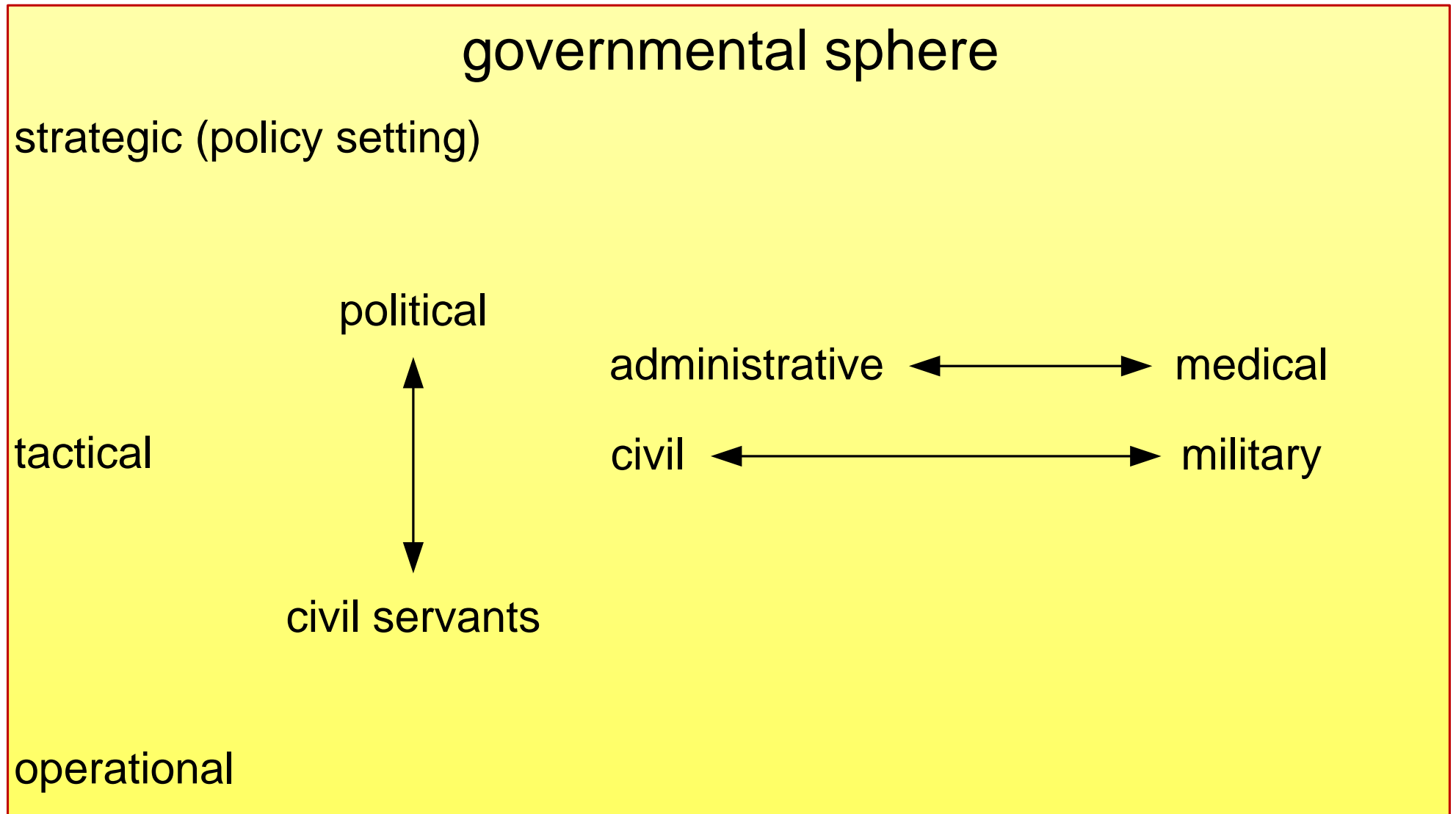
## academic sphere

expanding knowledge and understanding

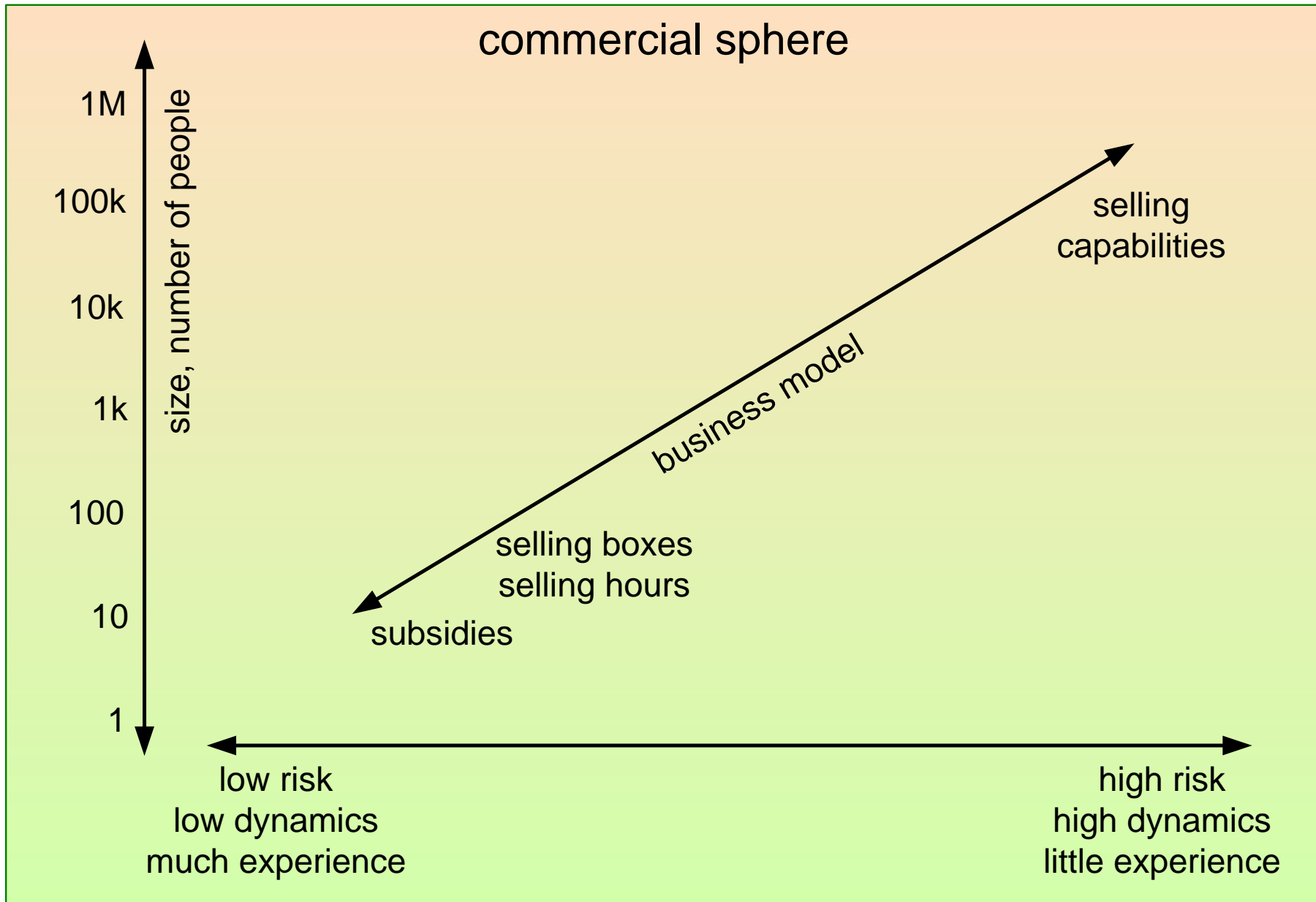
accountable to philosophy of science

I borrowed the term “Institutional Spheres” from  
Abrutyn, S. (2016). [https://doi.org/10.1007/978-3-319-32250-6\\_11](https://doi.org/10.1007/978-3-319-32250-6_11)

# Governmental Sphere Has Diverse Sub-Spheres



# Dimensions in the Commercial Sphere



# Academic Sphere has Multiple Dimensions

