# Industry as Laboratory Research

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#### **Abstract**

Research in Systems Engineering should help organizations to create systems more effectively en efficiently. The research also establishes and extends the body of knowledge in Systems Engineering. However, research in Systems Engineering requires an appropriate environment, where real challenges and constraints are present. We explain how Research as Laboratory provides an opportunity to research Systems Engineering.

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logo

**TBD** 

# Why SE research?

To improve the Systems Engineering competence

by researching methods, techniques, formalisms, and tools

(the means how to do Systems Engineering),

and by researching models, constructs, and patterns

(multi-disciplinary technology).

To facilitate organizations to engineer systems more effectively

(e.g. faster, more application value, higher performance,

higher quality, lower cost of ownership)

and more efficiently (less resources, less cost).



# SE = Hard + Soft Competence

Effectiveness and efficiency depends on:

technology and

technical means

organizational, social, cultural, psychological factors

project management

marketing management

business management

Systems engineering combines

hard (e.g. technical) and

soft (human related) competences



# Size and Heterogenity

#### Effectiveness and efficiency suffers from:

combination of many different technologies

software, hardware (virtual, physical)

analog, digital

modern systems can contain hundreds of technologies

material, thermal, acoustic, production, et cetera properties

combination of many different people

technical disciplines

business disciplines

operational stakeholders

modern organizations can have hundreds of employees and suppliers

Systems engineering adresses the complexity introduced by

size and heterogeneity

both technical as well as organizational



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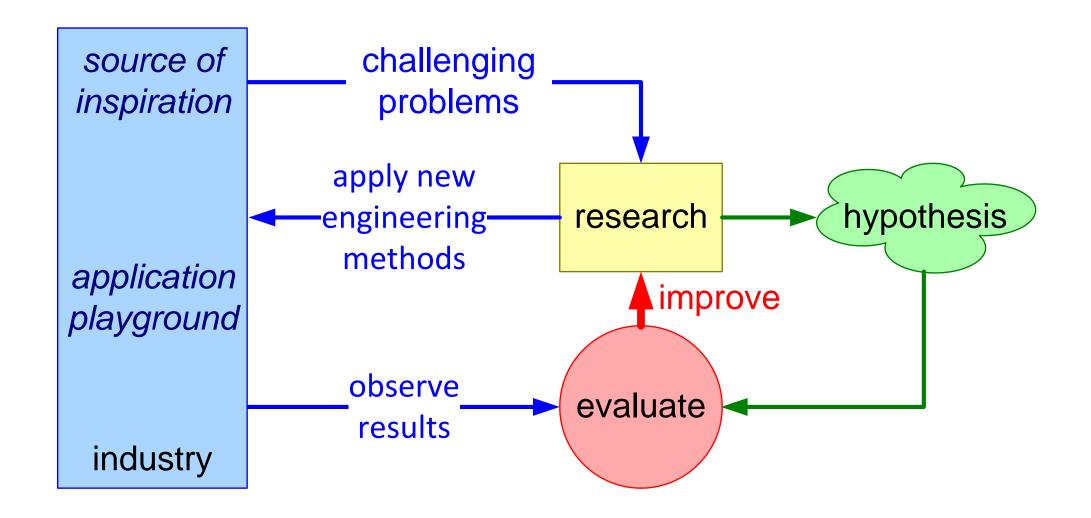
soft (human related) competences



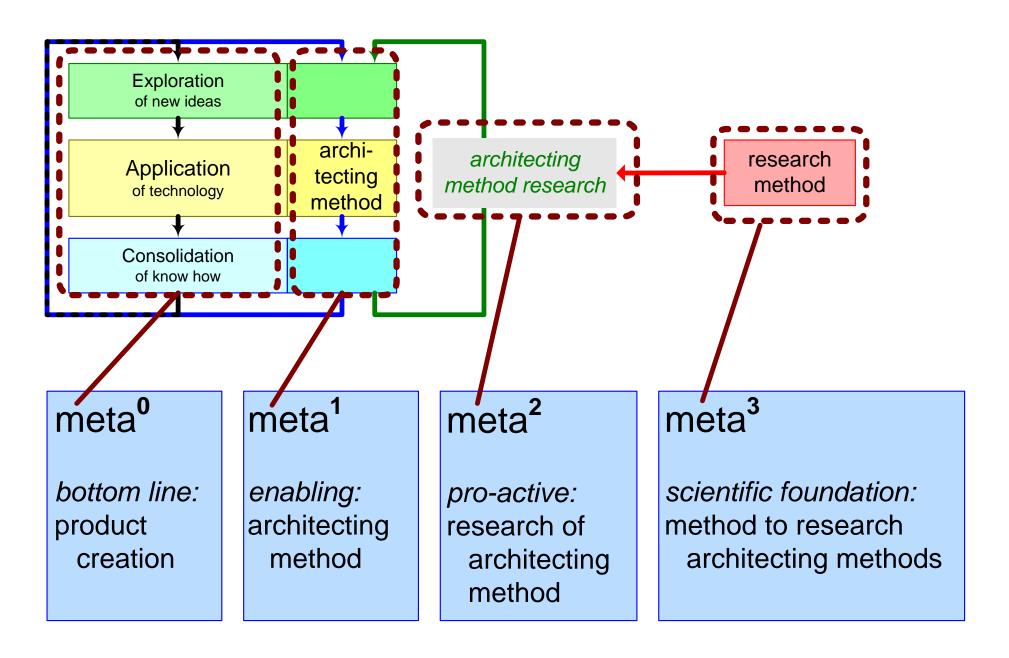
#### SE Research Stakeholders and Concerns

funding agencies proposal quality fit in political and national agenda industry customer: value from applicable results partner: sensible and responsible use of provided resources and facilities researchers academics: recognition through publications environment that facilitates research and validation research institute industrial appreciation academic respect cohesive program global identity

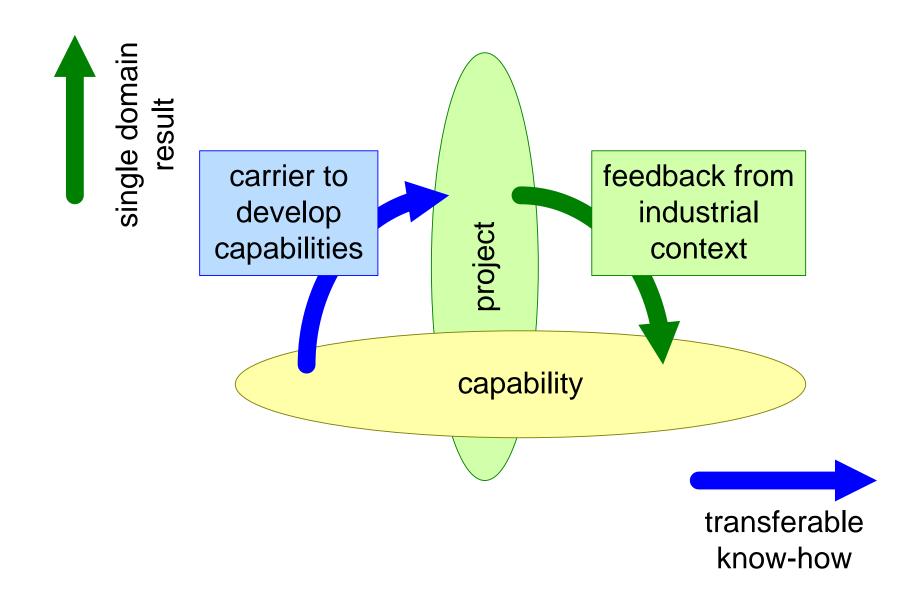














intended dissemination and research partners Kongsberg Industry Domains

SubSea

Defence Manufacturing

Maritime

generalization and consolidation to facilitate use in other domains

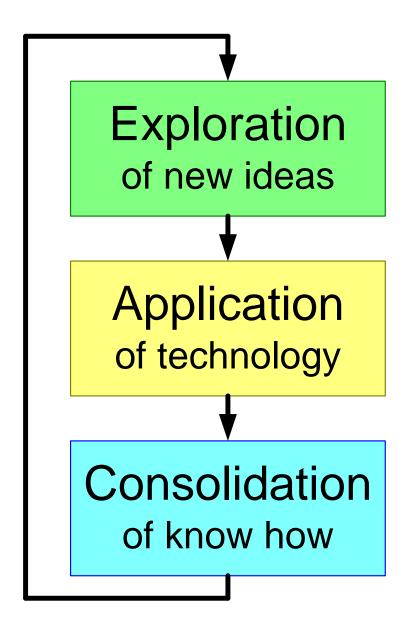
single domain research focus on industrial problem

multi-domain research and expertise

Reliability /Robustness in harsh environments

Innovation /
Responsiveness
for change



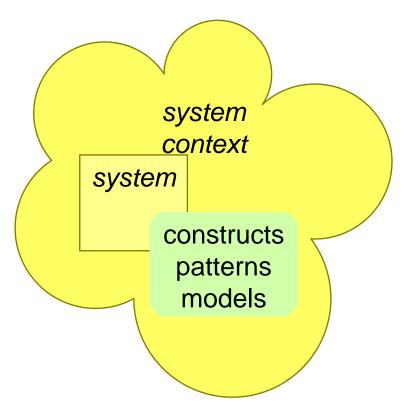


Literature search
Creative option generation
Try out

Industry as laboratory

Reflection
Write articles
Create courses





methods CAFCR multi-view Zachman

techniques FMEA
Pugh matrix

formalisms IDEF0
SysML

tools Core
Doors

meta<sup>0</sup>

bottom line: system fits needs

meta<sup>1</sup>

enabling: How to create

