

# Conceptual Modeling: How to Connect Architecture Overview and Design Details?

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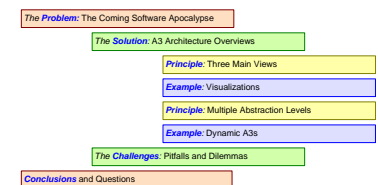
## Abstract

Today's Smart systems are highly complex, due to the dynamic interactions between systems and the context, and the dynamic behavior within the system. The architecting challenge is to have overview facilitating reasoning, communication, and decision making. At the same time, details may disrupt expected behavior. Hence, architects and designers need a connection between overview and details. We will discuss application of architecture overviews in various complex systems.

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draft  
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# The Coming Software Apocalypse?

“The problem is that we are attempting to build systems that are **beyond our ability to intellectually** manage. ”  
(Nancy Leveson)

"Software failures are failures of **understanding**, and of **imagination**"

"Really he was interested in how people see and understand systems—as he puts it, in the “**visual representation of dynamic behavior**.” (Bret Victor)”

<https://www.theatlantic.com/technology/archive/2017/09/saving-the-world-from-code/540393/>

## *The Atlantic*

### The Coming Software Apocalypse

A small group of programmers wants to change how we code—before catastrophe strikes.



**James Somers** | Sep 26, 2017

**T**HERE WERE six hours during the night of April 10, 2014, when the entire population of Washington State had no 911 service. People who called for help got a busy signal. One Seattle woman dialed 911 at least 37 times while a stranger was trying to break into her house. When he finally crawled into her living room through a window, she picked up a kitchen knife. The man fled.

# How to Architect Smart Systems?

## *Smart Systems:*

- **interoperating** with many systems
- data from **everywhere**
- “**intelligence**”, **learning**
- **autonomous**, automated, remote

## *Somers' solution:*

- replace code by **models**
- use **formal methods**

## *Dumb Stakeholders?*

- who can **intellectually** manage them?
- who can **understand** their construction?
- who can **imagine** their **interactions**?
- how to **visualize dynamic behavior**?

## *This presentation's solution:*

- create **Architecture Overviews**
- in **digestable nuggets**
- static, **dynamic**, and **qualities**
- at various **abstraction levels**

# Figure of Contents™

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The **Problem**: The Coming Software Apocalypse

The **Solution**: A3 Architecture Overviews

**Principle**: Three Main Views

**Example**: Visualizations

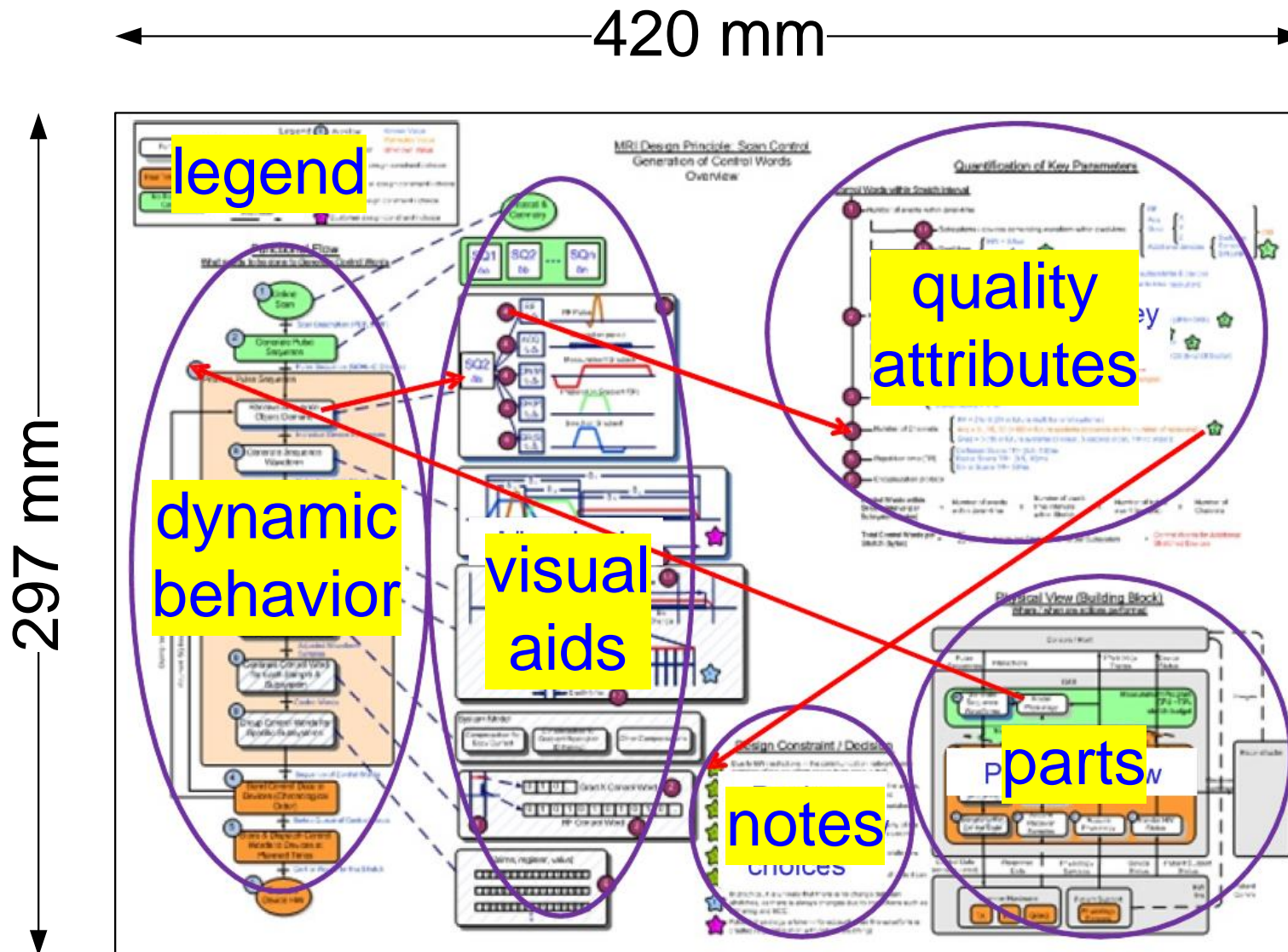
**Principle**: Multiple Abstraction Levels

**Example**: Dynamic A3s

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**Conclusions** and Questions

# The Solution: A3 Architecture Overviews



source: PhD thesis Daniel Borchers <http://doc.utwente.nl/75284/>

# Main Principles of A3 Architecture Overviews

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A3 Space limitation → show essentials

Show multiple views:

- Parts
- Dynamic behavior
- Quality attributes (and quantify!)

Visualize

- Use visual aids

Structure of A3s:

- multiple abstraction levels

# Parts + Dynamic Behavior + Quality Attributes

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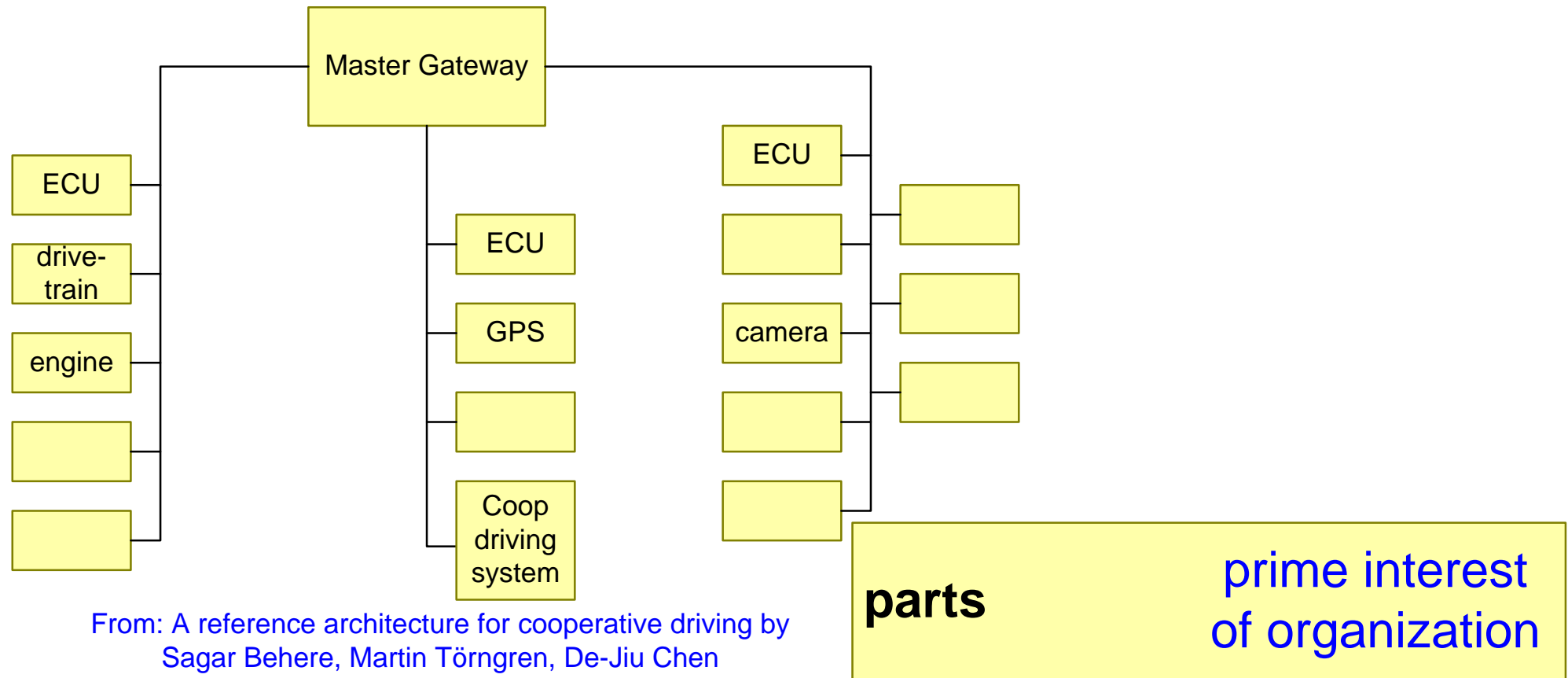
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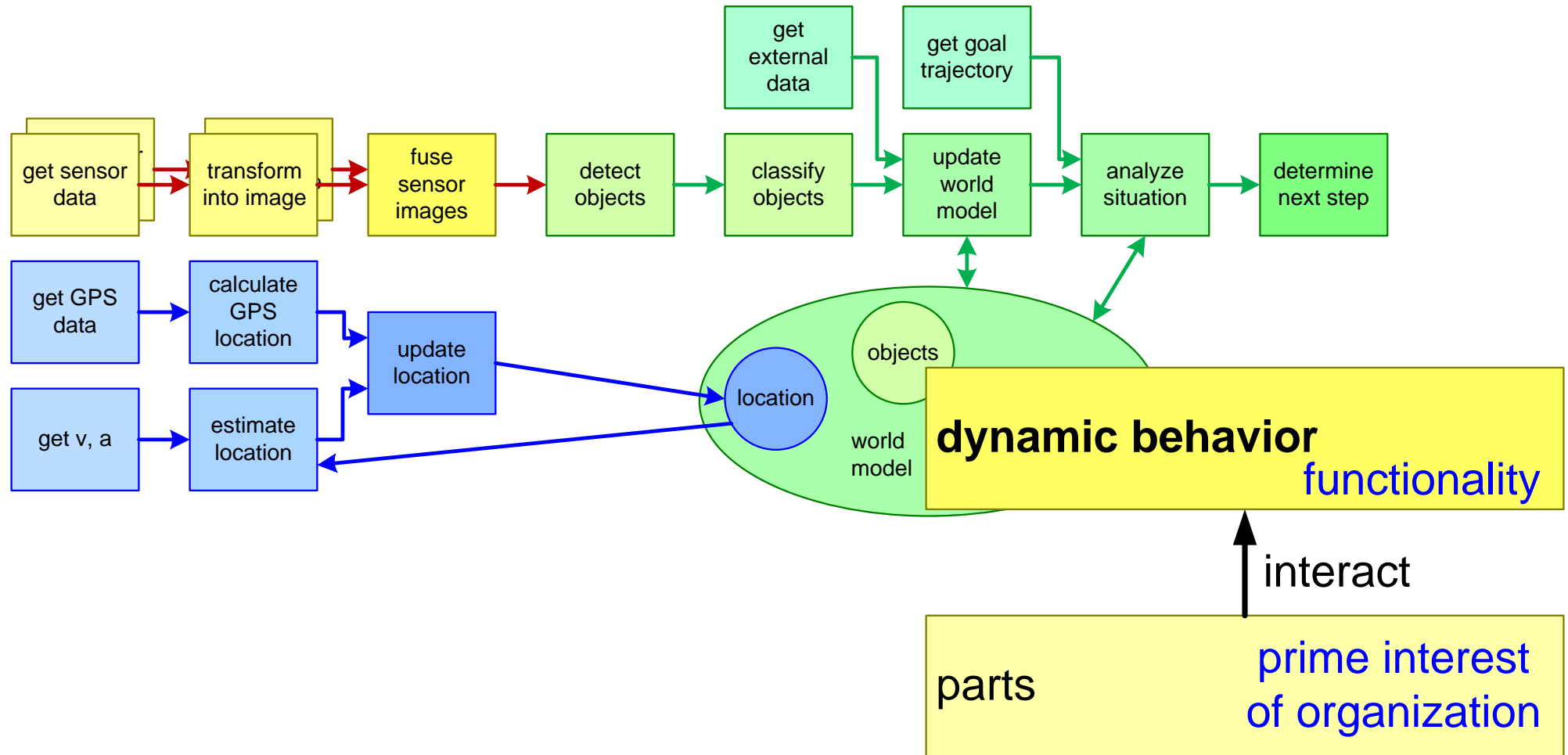
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# Dominating Mindset: Parts (static)



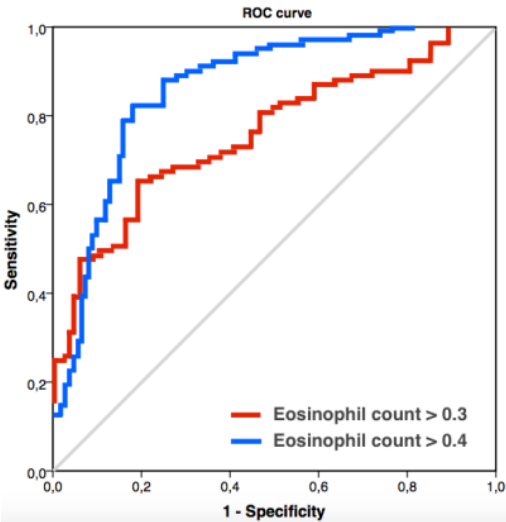
# Interaction Causing Emerging Dynamic Behavior



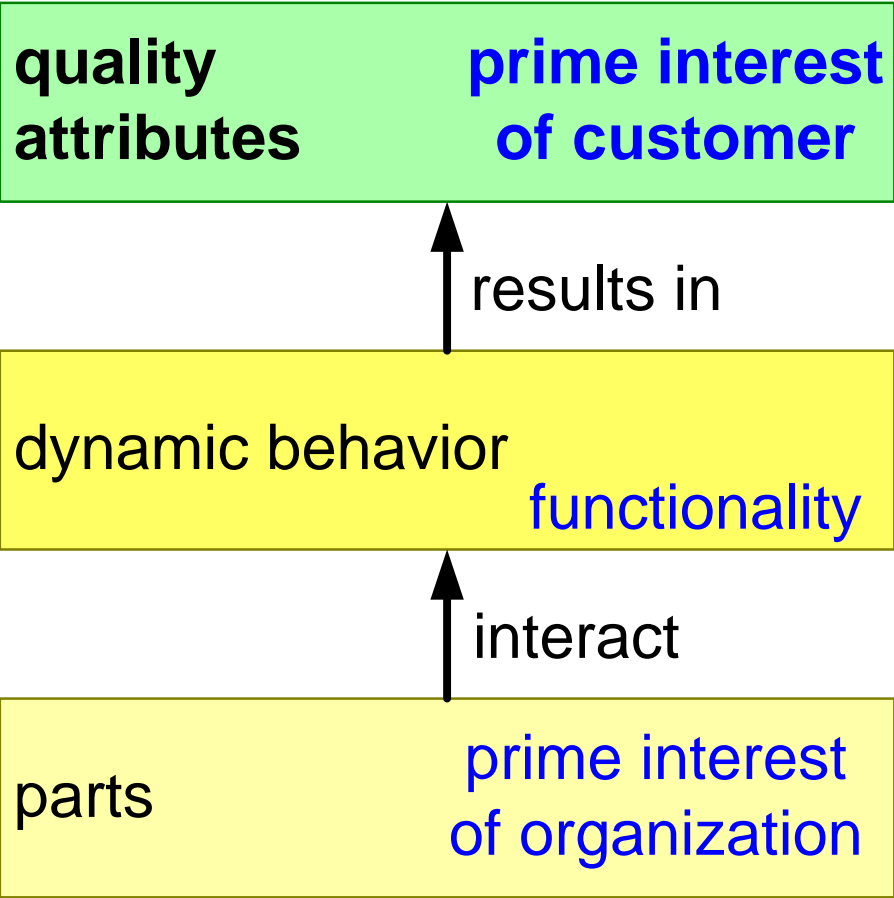
# Prime Customer Interest: Key Performance

- Throughput
- Response Time
- Accuracy
- Image Quality
- Reliability
- Safety
- Security
- Sensitivity**
- Specificity**
- ...

prime system  
responsibility



eNose Sensitivity vs Specificity from:  
<https://www.breathcloud.org/wp-content/uploads/2017/07/Poster-ERS-2016.pdf>



# Example of Visualizations for Early Validation

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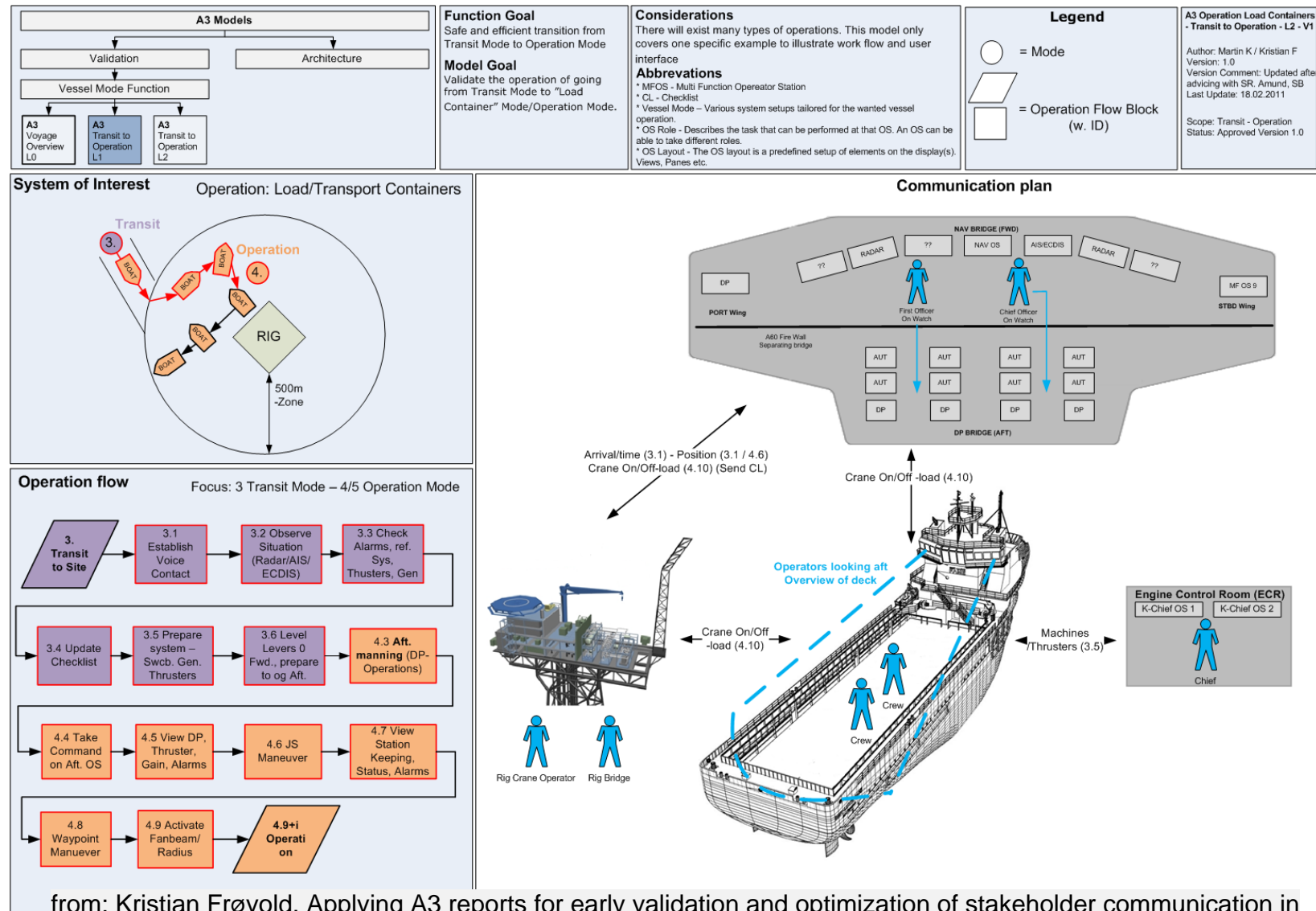
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# Example A3 "Transit to Operation"



from: Kristian Frøvd, Applying A3 reports for early validation and optimization of stakeholder communication in development projects, INCOSE 2017 in Adelaide, Australia [http://gaudisite.nl/INCOSE2017\\_Frovd\\_A3.pdf](http://gaudisite.nl/INCOSE2017_Frovd_A3.pdf)

# Findings A3 for Validation

- **Too little knowledge** about the function and why it existed within the project
- **Not optimal market focus**, and story the project was based on
- **Easy and fast** method to collect, document and share information from peoples head
- Developing the function through **common understanding**/agreement
- We were able to document and agree on important statements like **needs, key drivers and market**
- Bridges development with **sales and marketing**, and experienced operators (**internal + external**)
- People will have to consider the **operational view** and not only the technical perspective
- Everybody was able to work with the same tool
  - Different focus
  - Cross-fertilization
- Low effort training and implementation costs
- Broader involvement of **stakeholders**
- The stakeholders saw advantages of **model based communication**
- Easy to provide **feedback**
- **Many new and improved requirements** were collected and reported
- Gives the developers a **clearer picture** of what to make, a good **overview** of the function
- Piece of the puzzle
- May not cover all paths to validation failure

# Multiple Abstraction Levels

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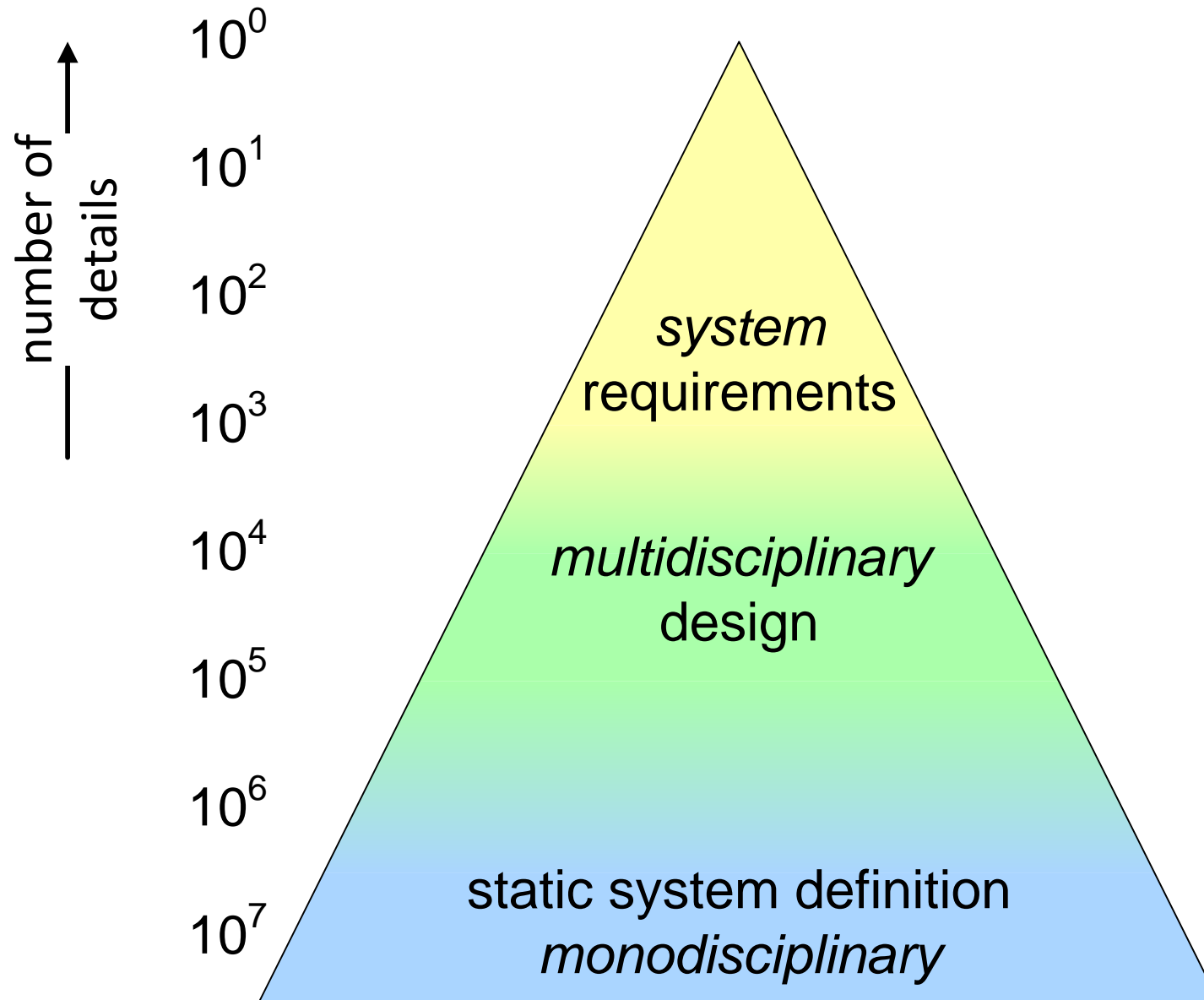
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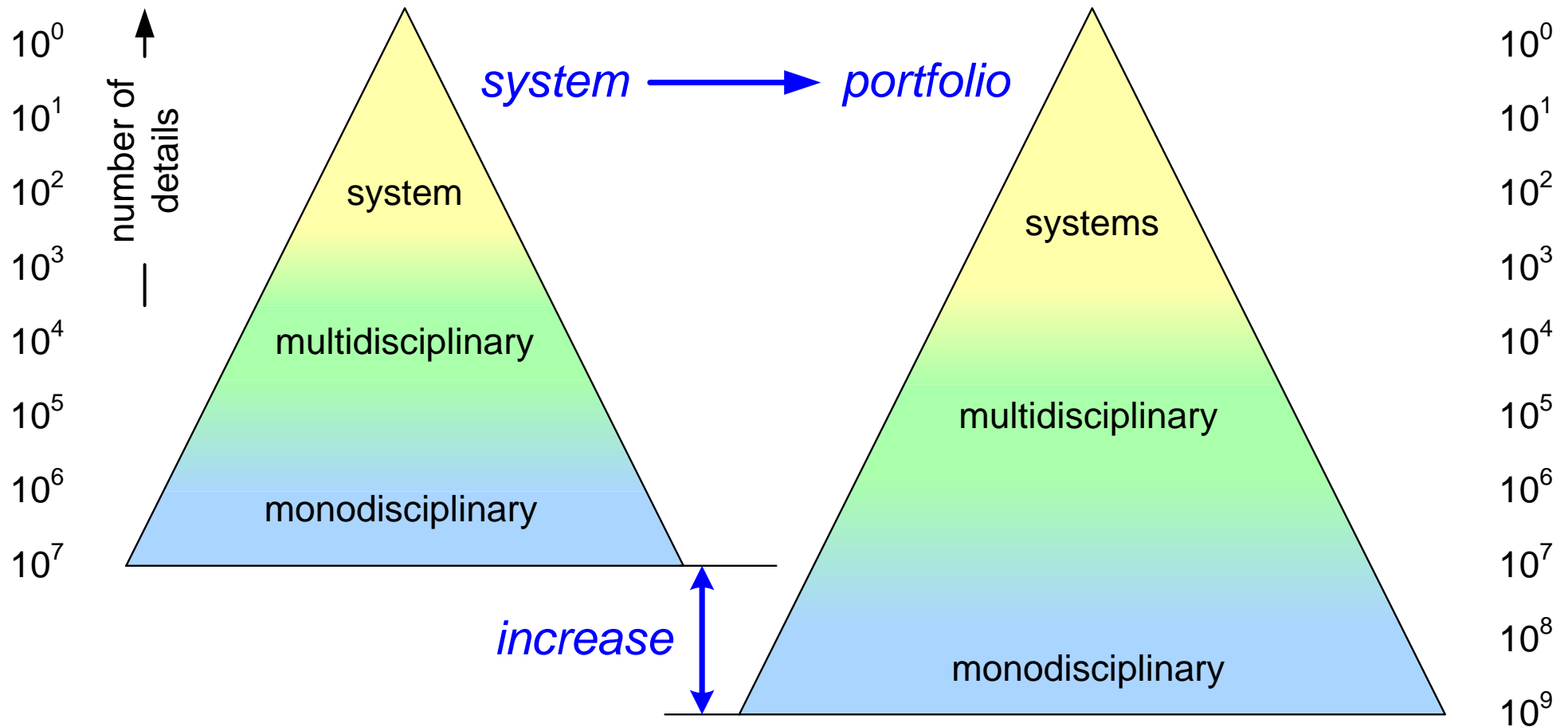
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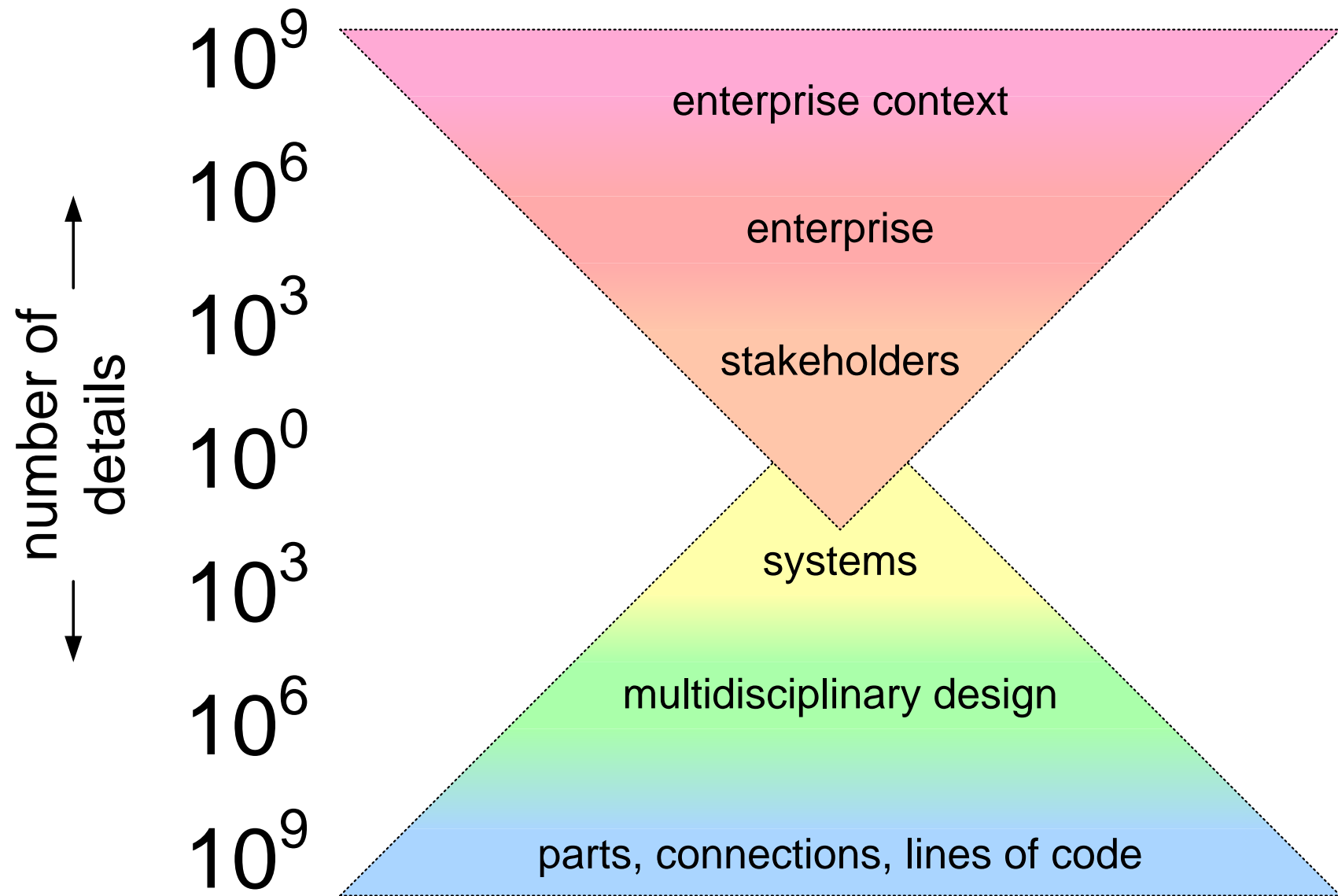
# Level of Abstraction Single System

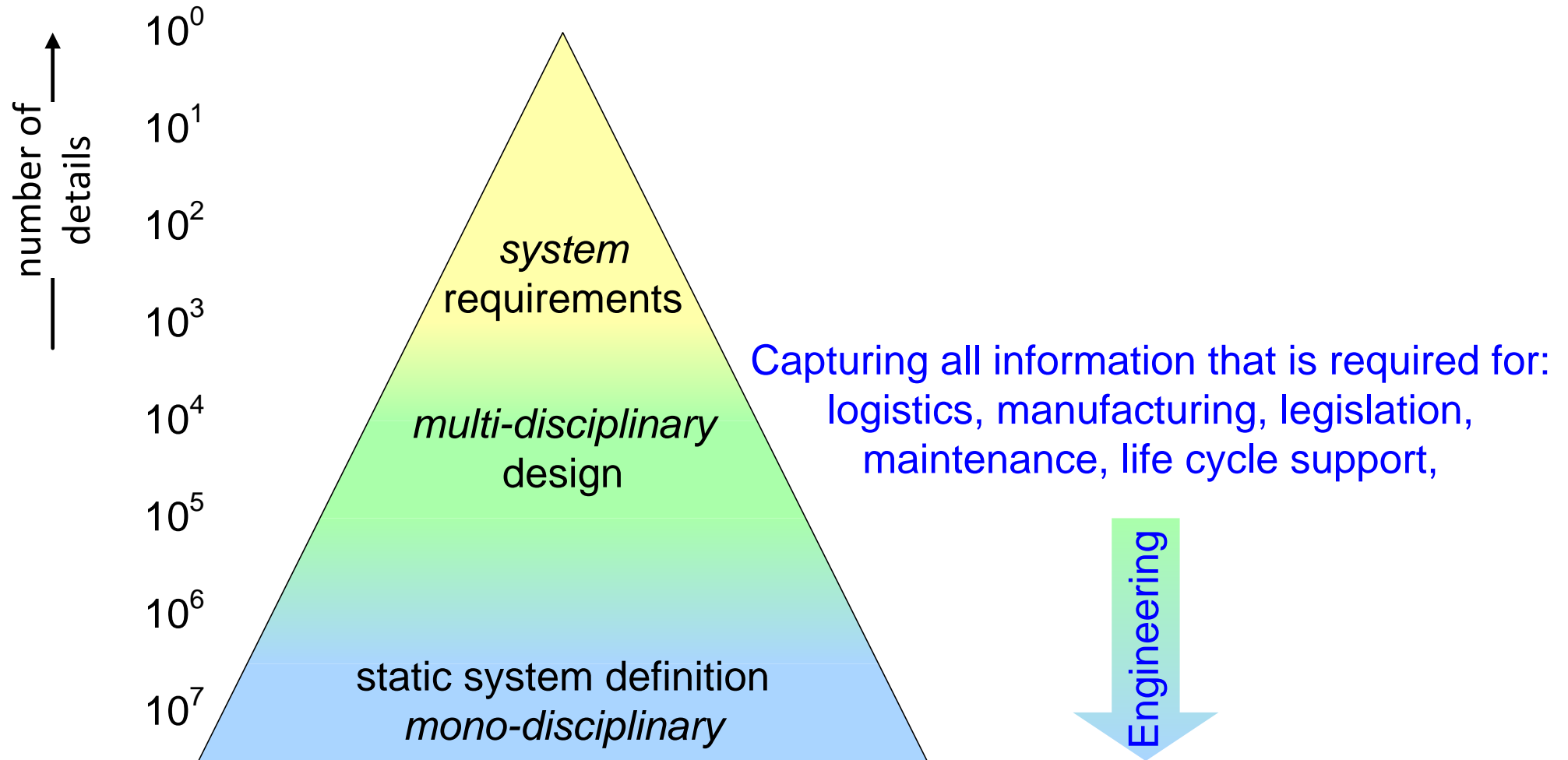


# From system to Product Family or Portfolio

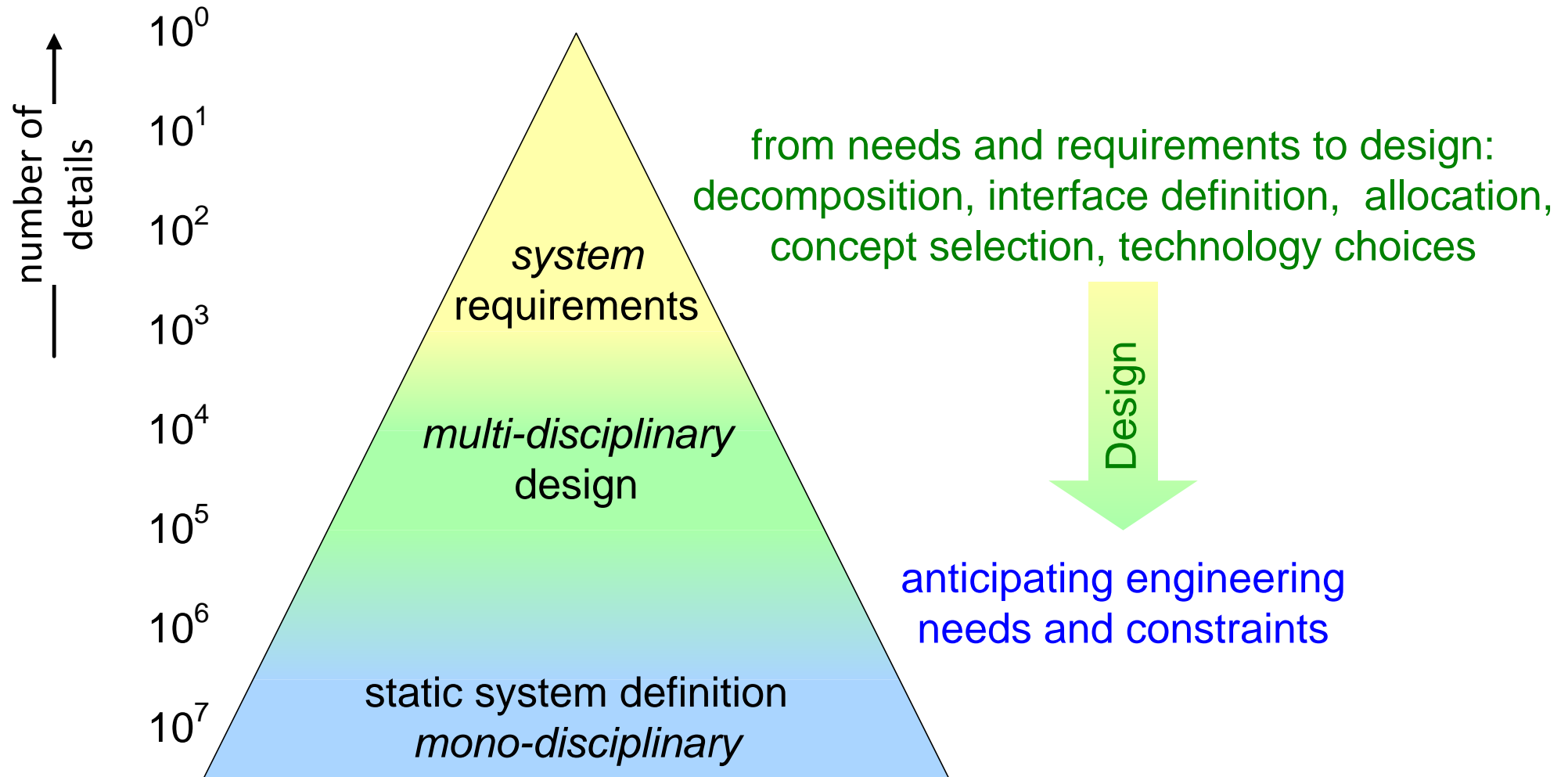


# Product Family in Context

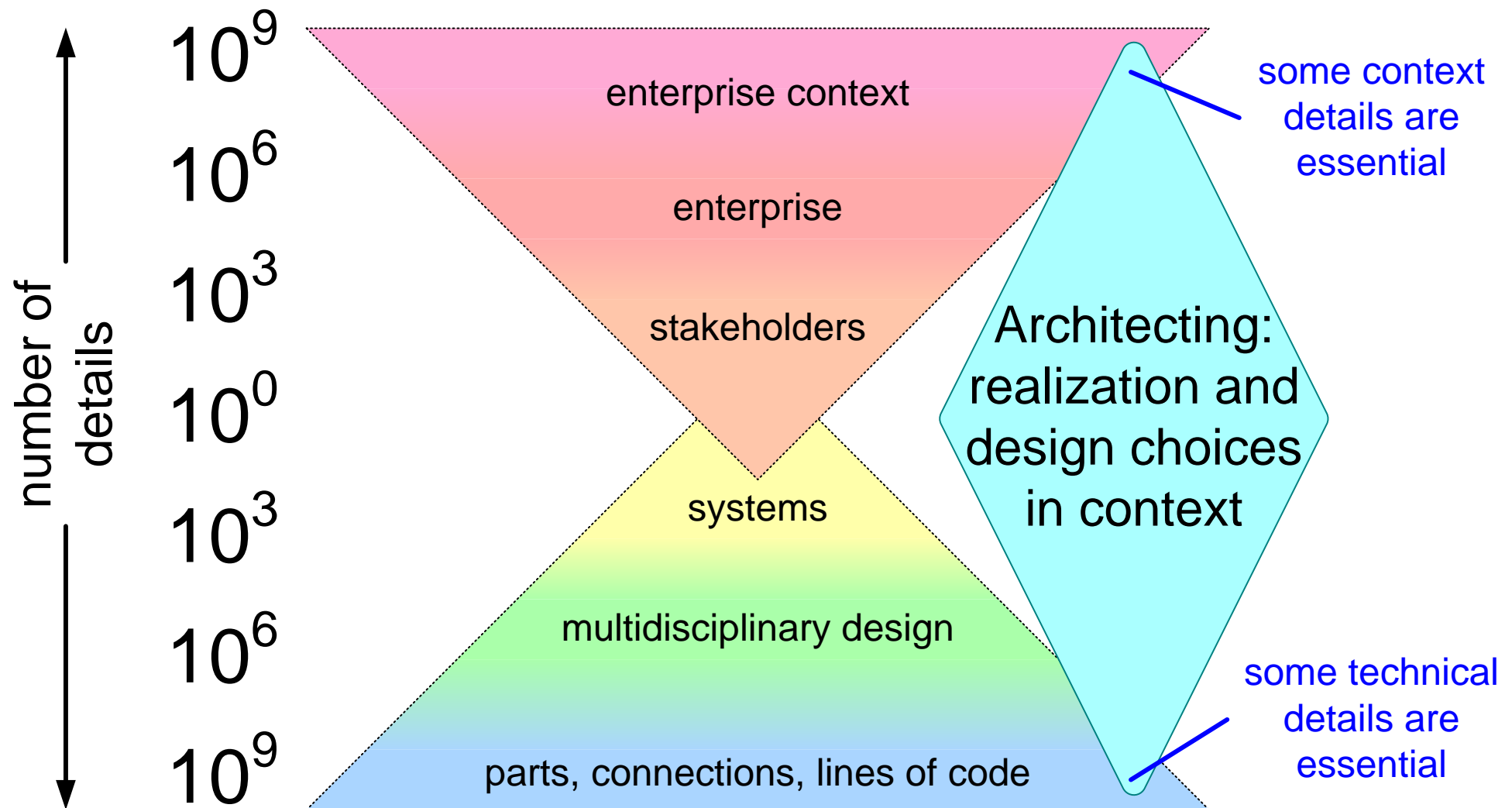




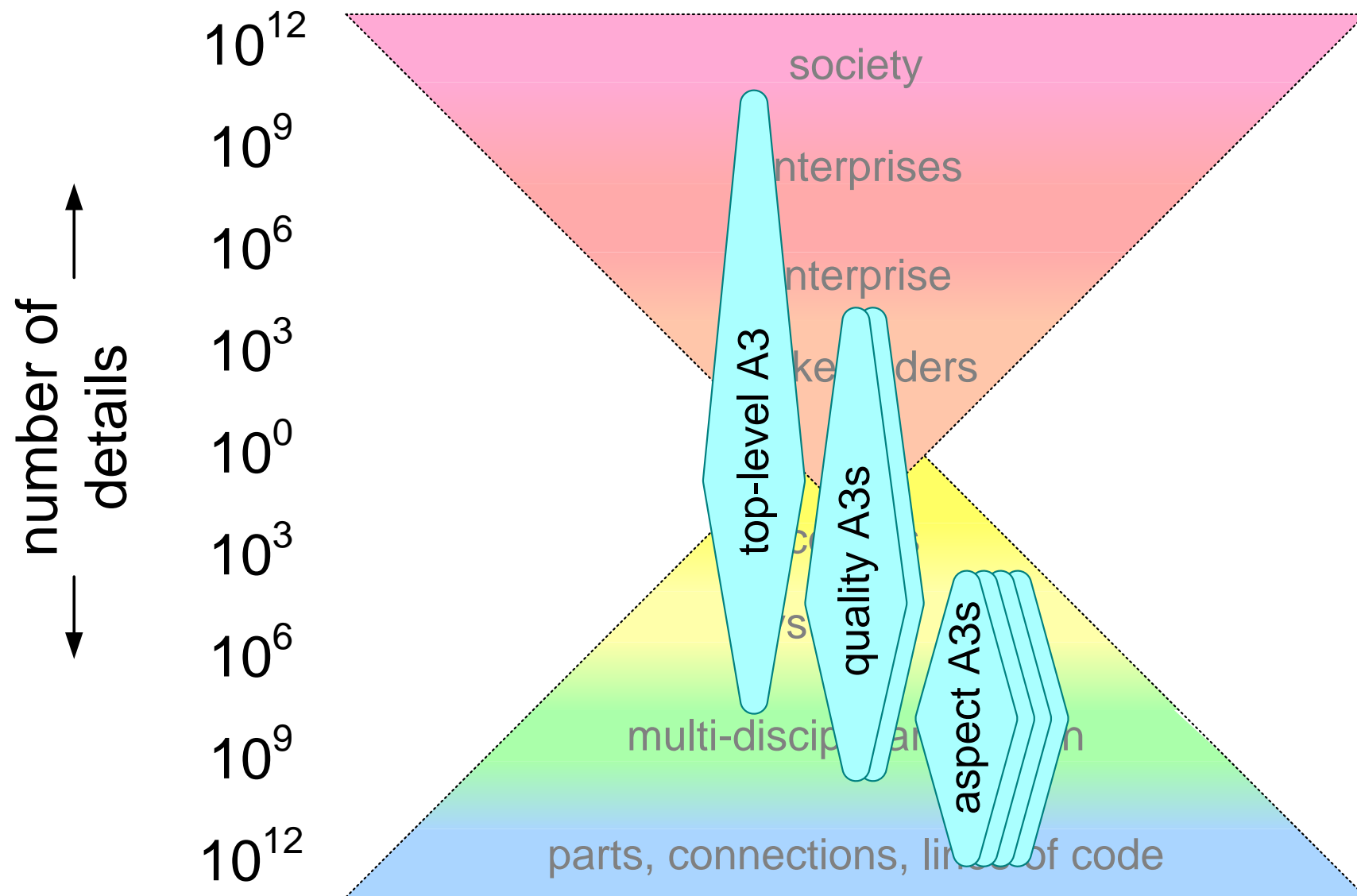
# Design



# Architecting



# Architecture Overviews at Multiple Levels



# Example of Dynamic A3s

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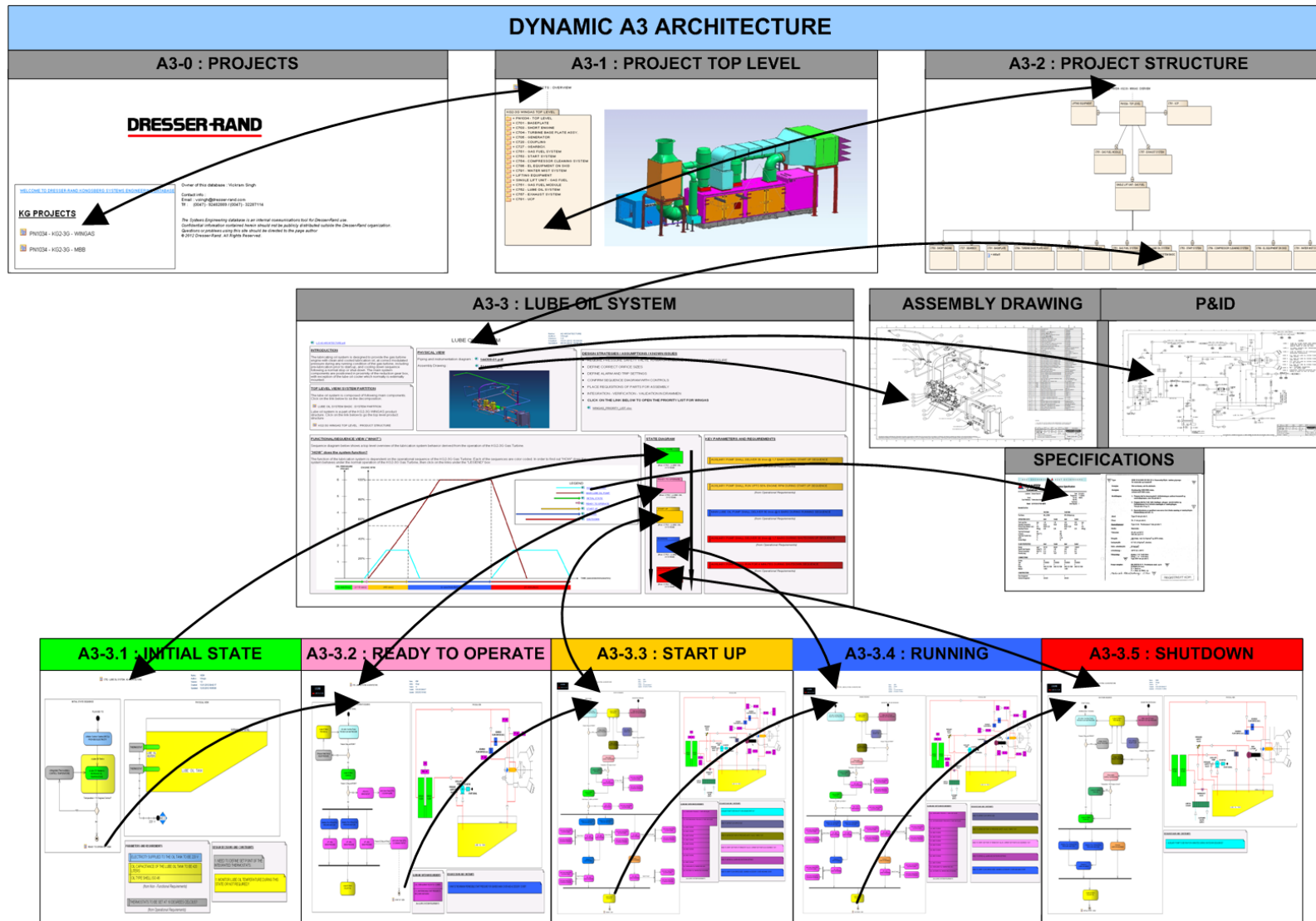
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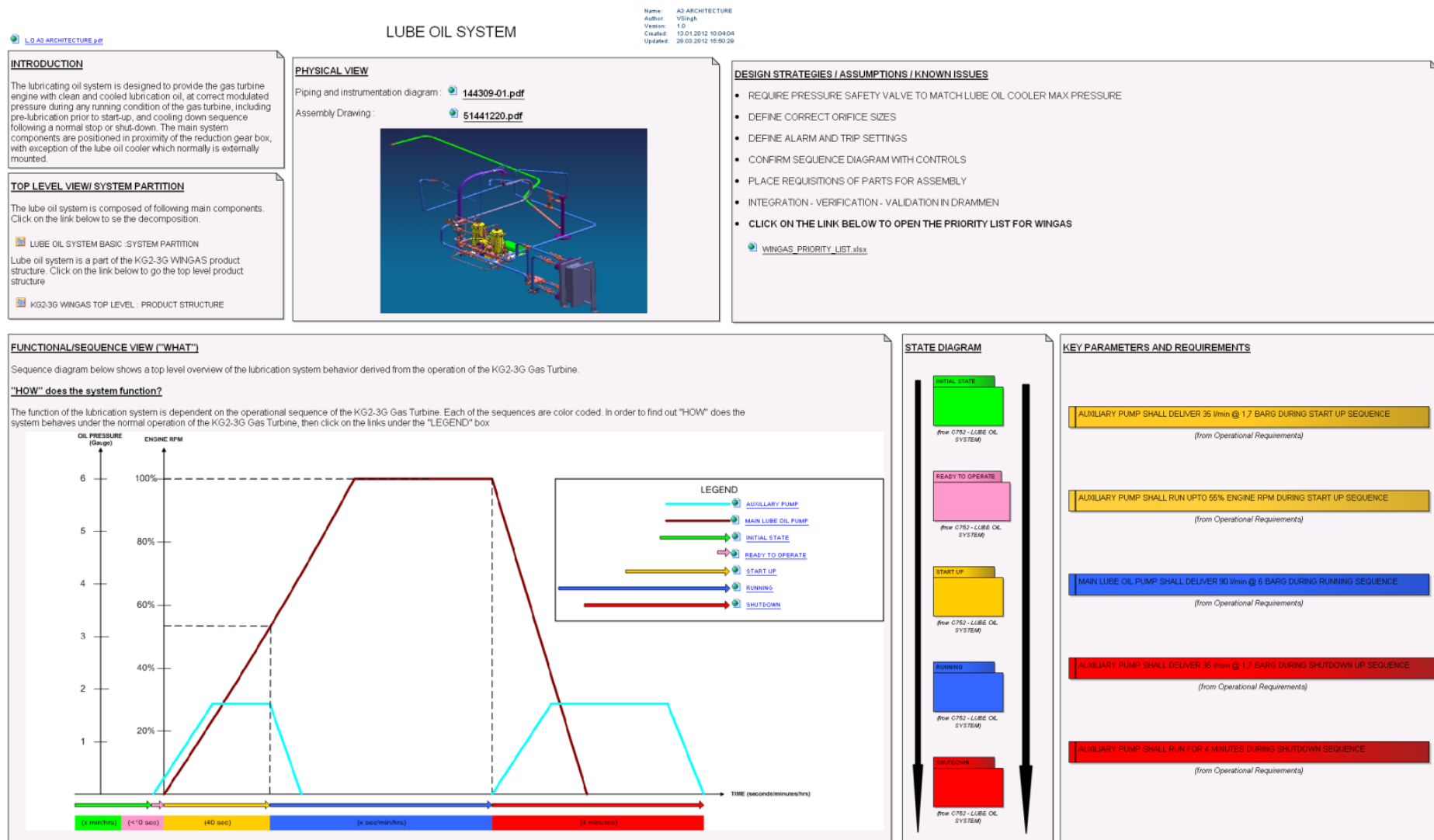
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# Example Dynamic A3s for Gas Turbines



from Vickram Singh, Knowledge Capture, Cross Boundary Communication and Early Validation with  
Dynamic A3 Architectures, INCOSE 2013 in Philadelphia, [http://gaudisite.nl/INCOSE2013\\_Singh\\_Muller\\_DynamicA3.pdf](http://gaudisite.nl/INCOSE2013_Singh_Muller_DynamicA3.pdf)

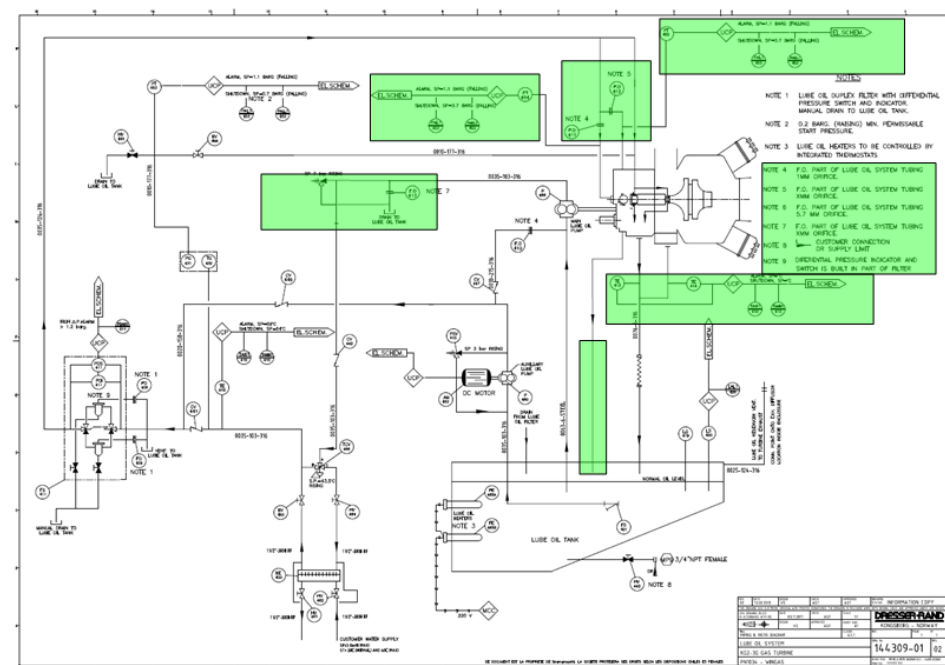
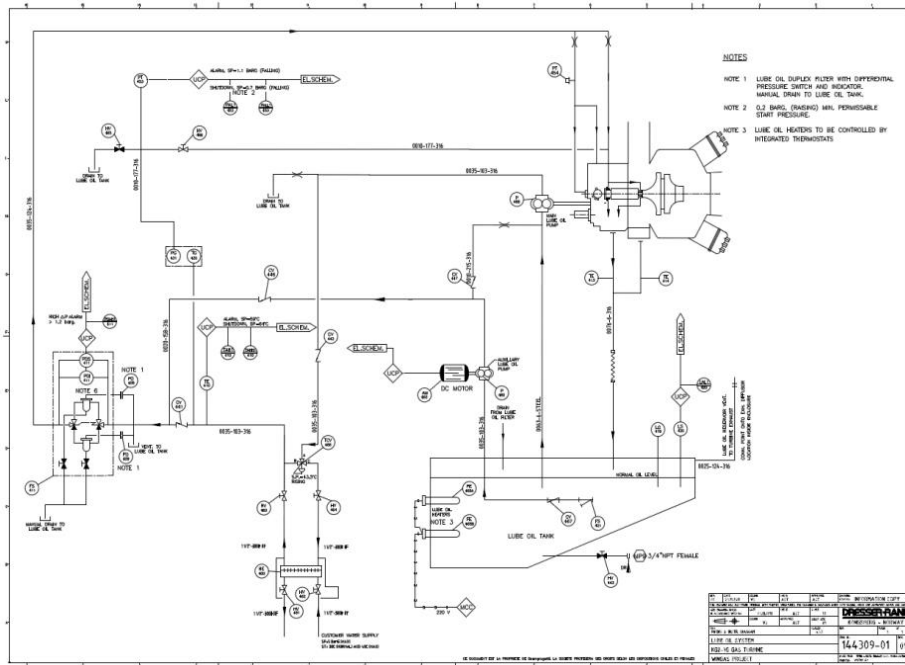
# A3 Luboil System Gas Turbine



from Vickram Singh, Knowledge Capture, Cross Boundary Communication and Early Validation with  
Dynamic A3 Architectures, INCOSE 2013 in Philadelphia, [http://gaudisite.nl/INCOSE2013\\_Singh\\_Muller\\_DynamicA3.pdf](http://gaudisite.nl/INCOSE2013_Singh_Muller_DynamicA3.pdf)

# Early Validation with Dynamic A3

- Detect 8 missing parameters (sensors, control settings, and mechanical components)
- Gave engineers “what” and “how”, and they started to ask “why”
- Finalize design and approval in only two revisions!



from Vickram Singh, Knowledge Capture, Cross Boundary Communication and Early Validation with Dynamic A3 Architectures, INCOSE 2013 in Philadelphia, [http://gaudisite.nl/INCOSE2013\\_Singh\\_Muller\\_DynamicA3.pdf](http://gaudisite.nl/INCOSE2013_Singh_Muller_DynamicA3.pdf)

# Pitfalls, Dilemmas, Conclusions, and Questions

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# Typical Pitfalls and Dilemmas when Making A3AOs

- 
- Lack of **context** understanding:
    - **customer** context
    - **life cycle** context
  - Staying **superficial**
  - Lack of **dynamic behavior** understanding
  - Lack of **quality attributes** understanding
  - **Short-term** orientation
  - No **sense-of-urgency**
  - Drowning in **multitude** of options
  - Too **few perspectives**; one-dimensional thinking

# Conclusions, and Questions

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# Conclusions and Questions?

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A3AOs are:

- practical
- powerful means to
  - create overview
  - cope with complexity

However, A3AOs require:

- architecting competence
  - visualization skills
  - conceptual modeling competence
  - zoom in, zoom out agility
  - many viewpoints capacity

Questions

?