

# Architecting for Business Value; Learning by Reflection

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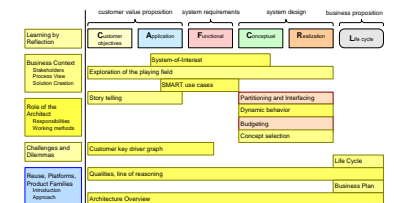
## Abstract

This presentation explains the relevance of using reflection for learning.

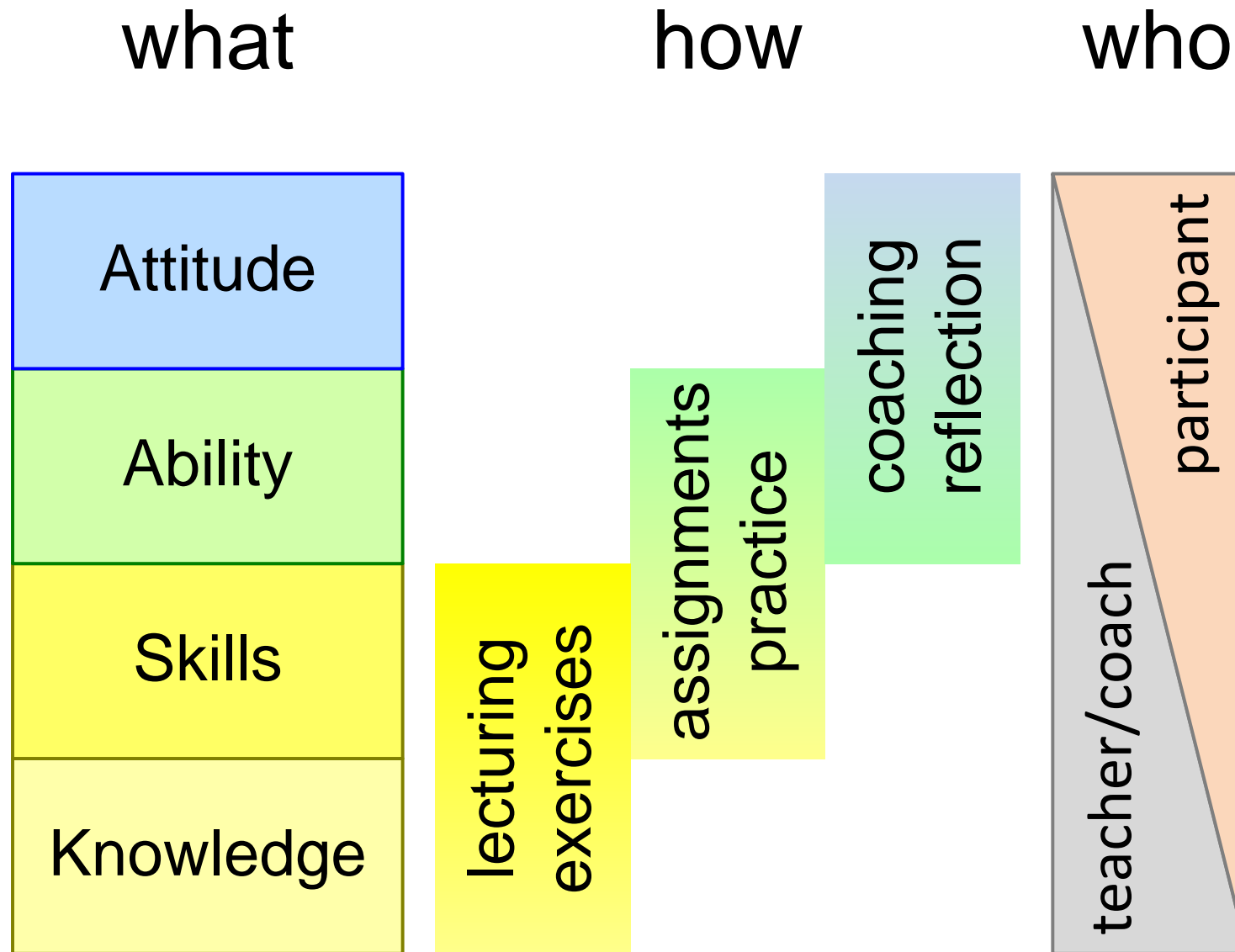
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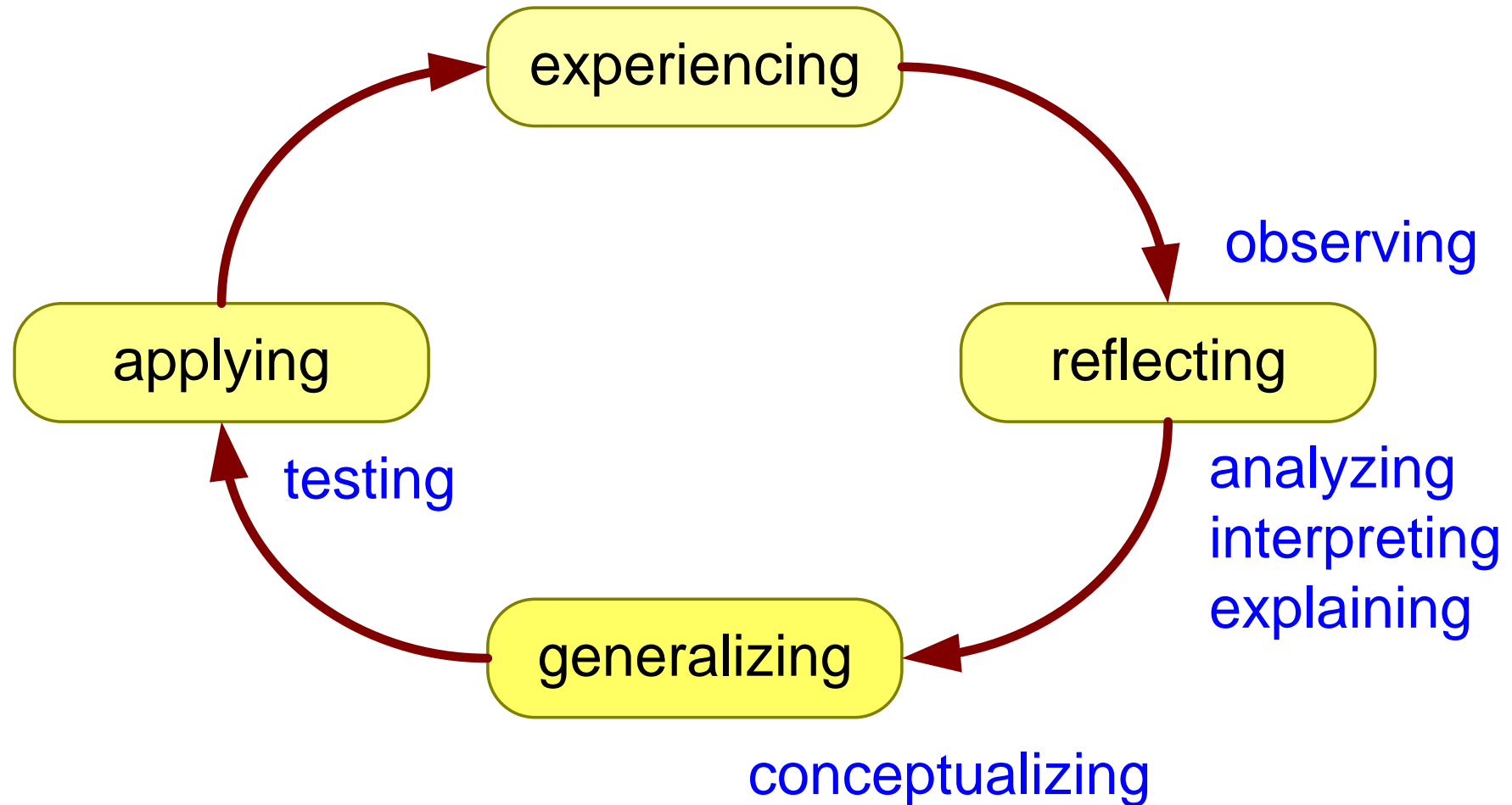
August 21, 2020  
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# Competence Program Partitioning



# Reflection Cycle



source: Kolb's learning cycle

<http://www.infed.org/biblio/b-explrn.htm>

# When to Reflect

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Reflection  
Before  
Action

*anticipation*  
*preparation*

Reflection  
In Action

*concurrent*

Reflection  
On Action

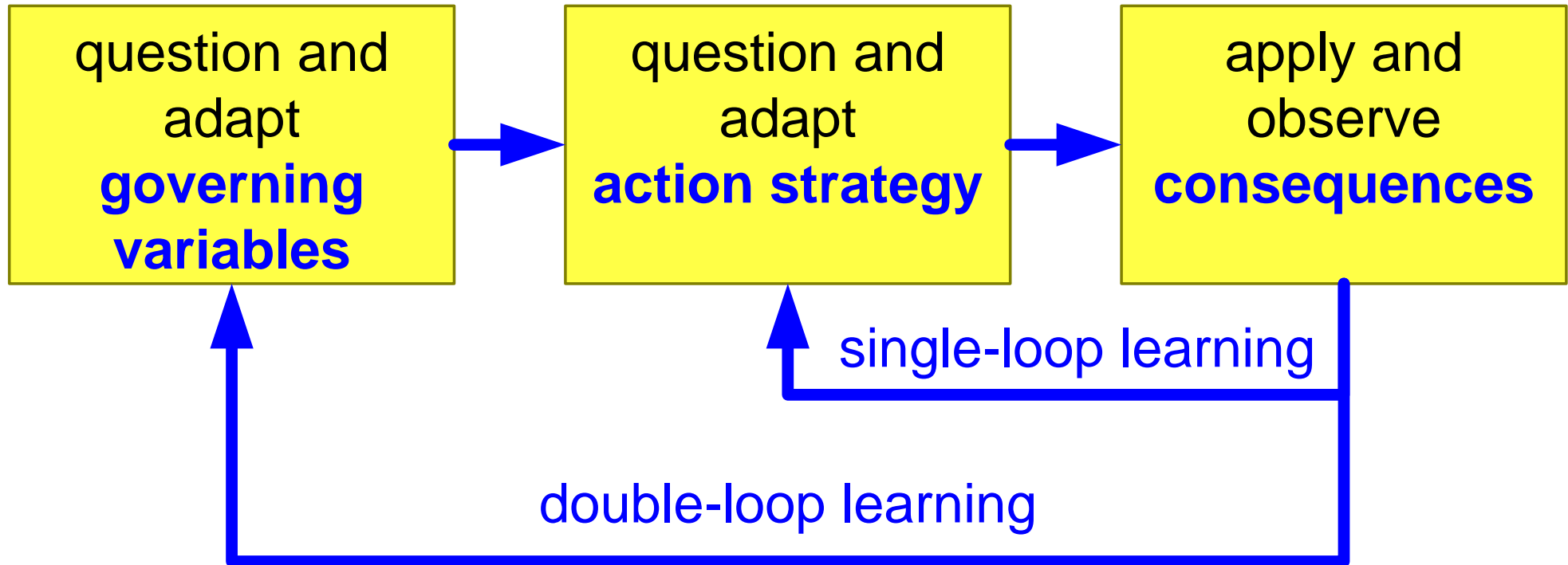
*retrospective*

action

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time →

# Double Loop Learning



after C. Argyris