

Communicating the Essence of an Architecture Compactly

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Abstract

A major task of an architect is to communicate about the essence of an architecture with a wide variety of stakeholders. Effective communication facilitates shared understanding and reasoning, which in turn helps decision making and reduces noise in the organization. In this presentation, we show how to use project and architecture overviews for this purpose. These overviews contain multiple views and the essential facts.

Distribution

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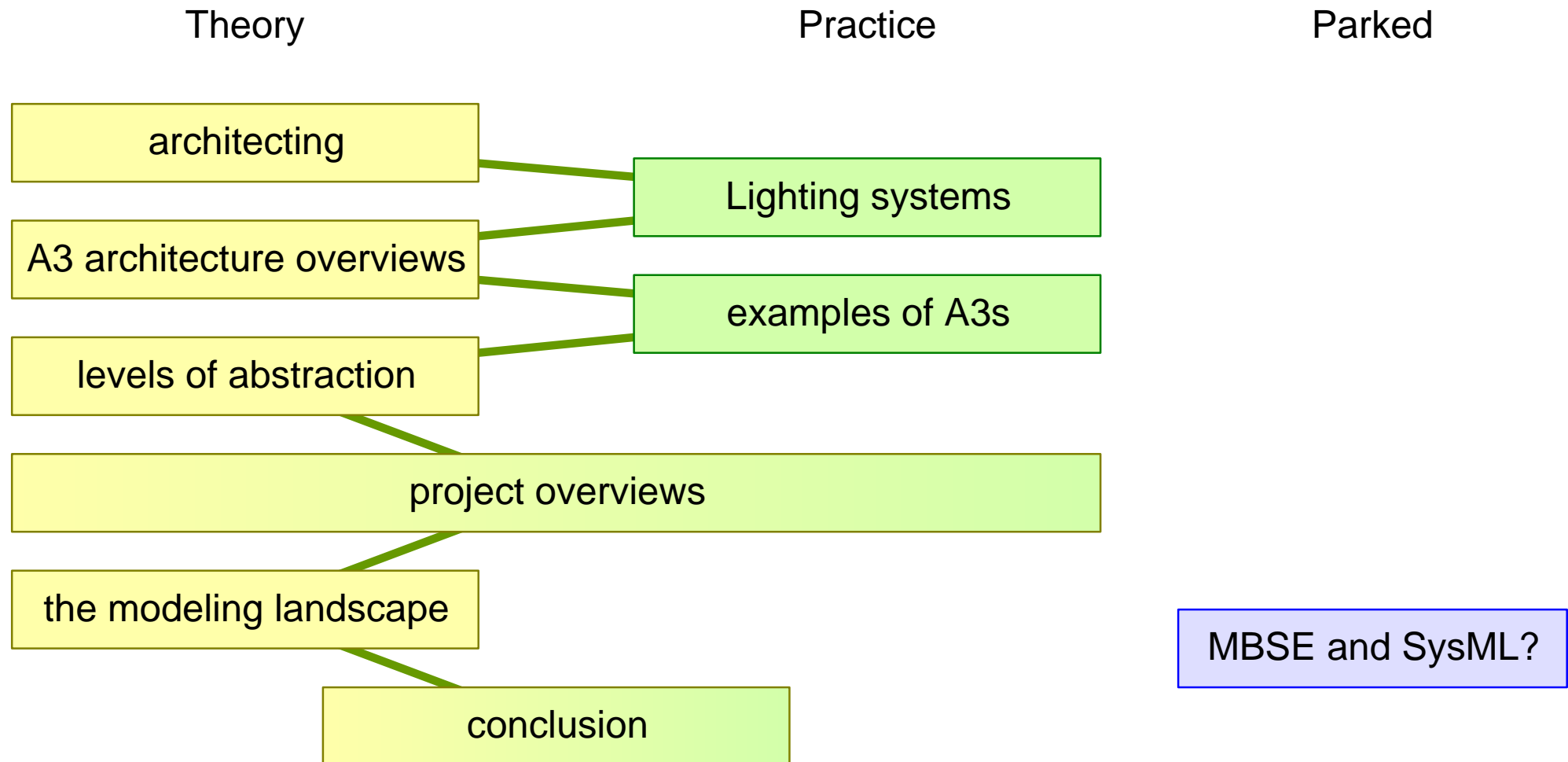
March 3, 2024
status: draft
version: 0

A major task of the architect is to help the development team and its stakeholders to **navigate** the **problem and solution space** to

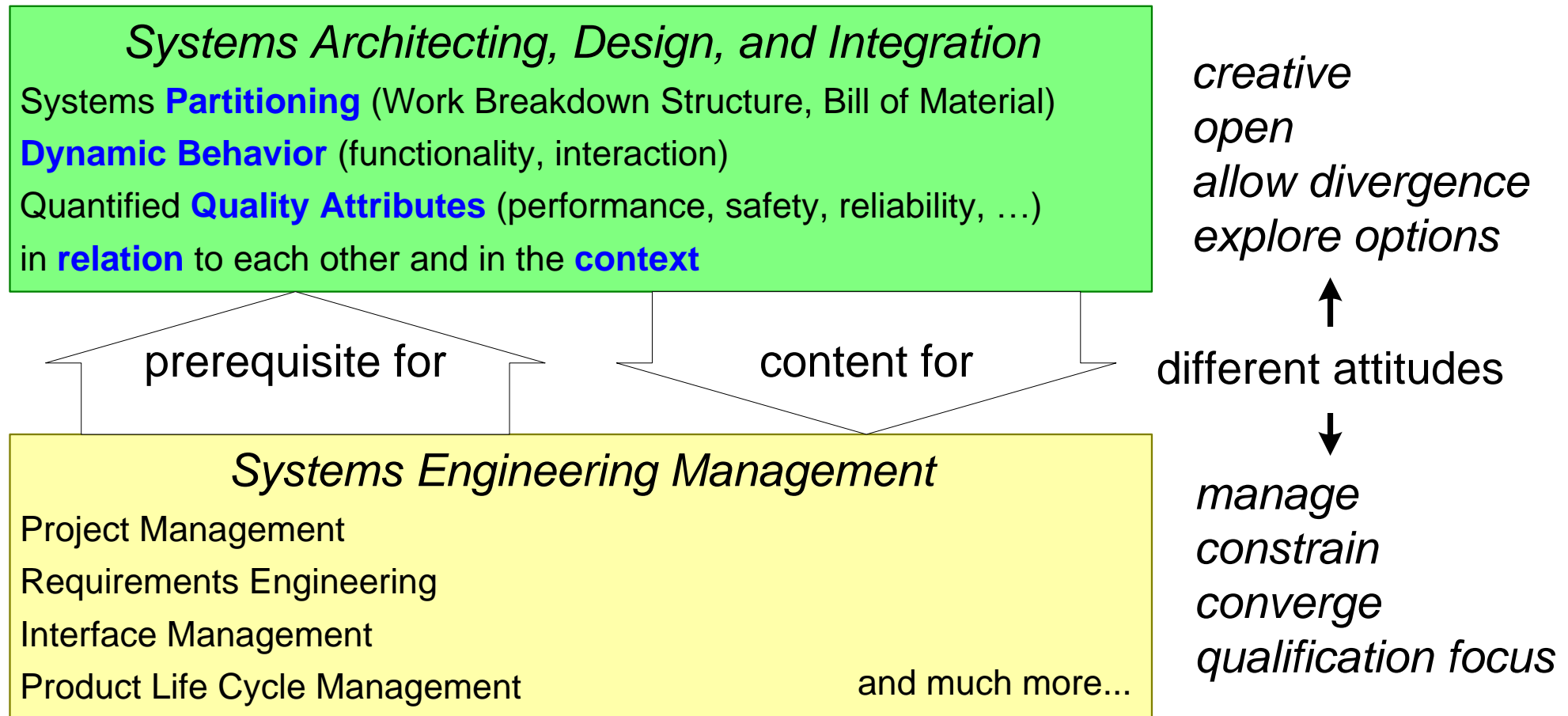
support communication
facilitate reasoning
support decision making
create understanding maintain insight overview

Conceptual, e.g. human understandable, **models** are the means for this.
Most team members and stakeholders **get lost in details without** guiding overview

Figure of Content



Architecting and Engineering Management are Complementary



Architects Must Own This Overview

Systems Engineering: ***Fitness-For-Purpose***

Achieving **customer** and **business key drivers**

via **key performance parameters** of system

based on **technical expertise**

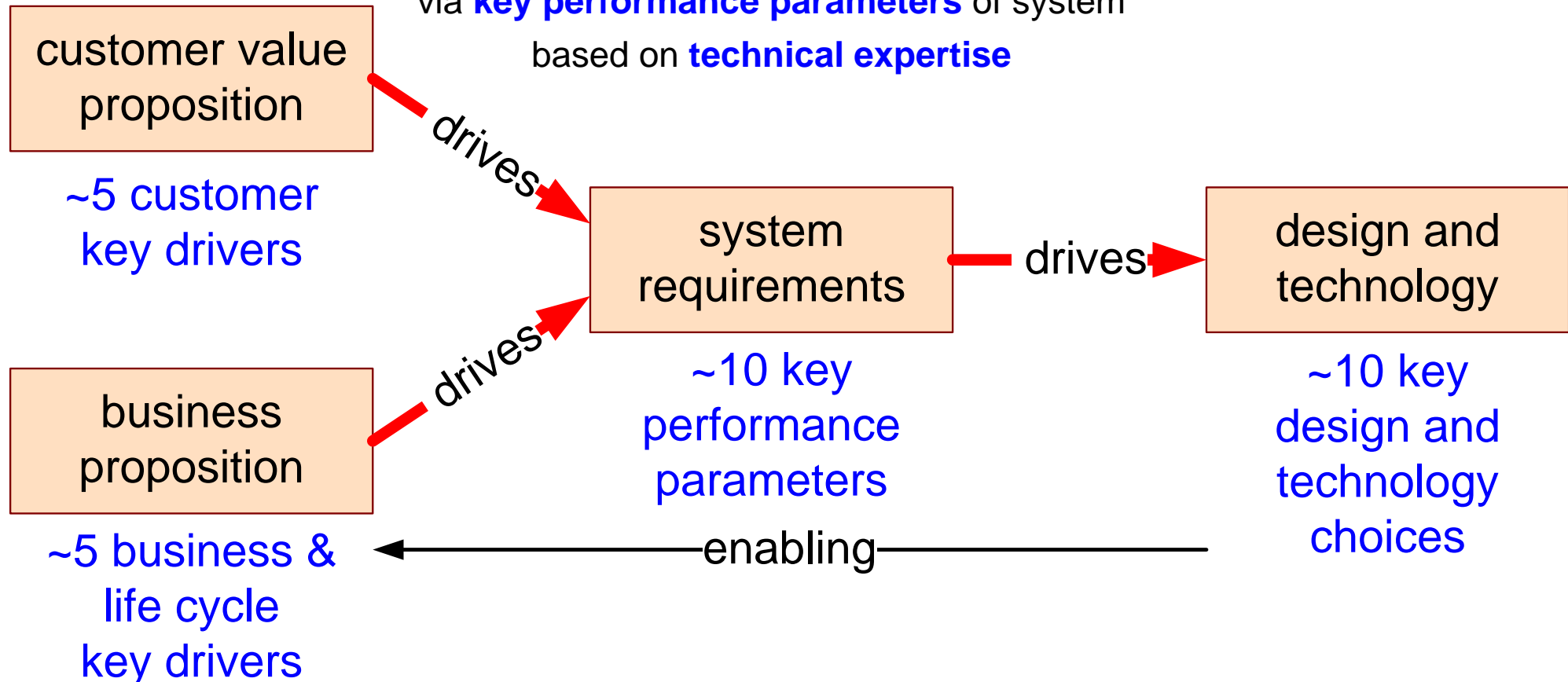
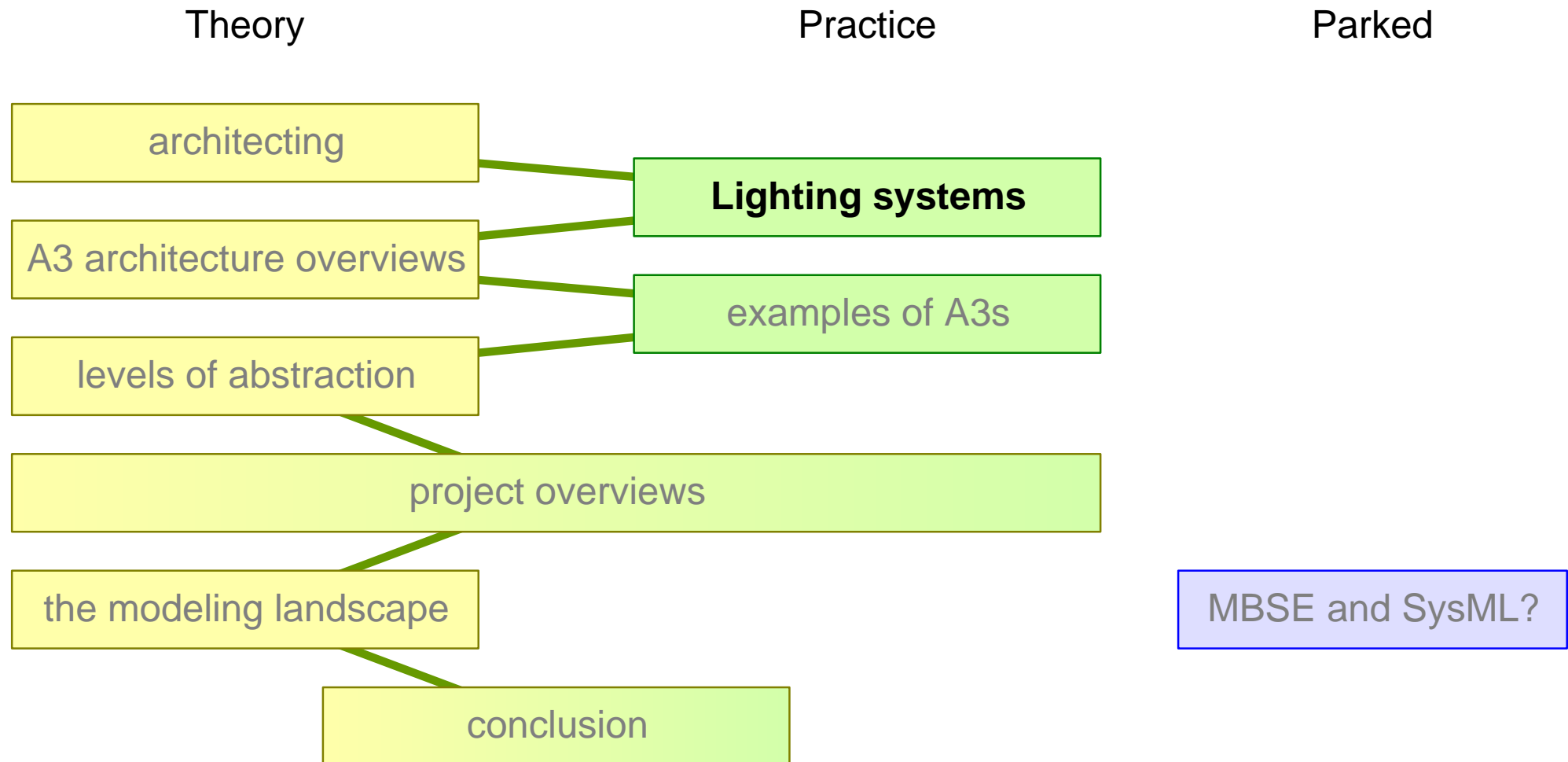
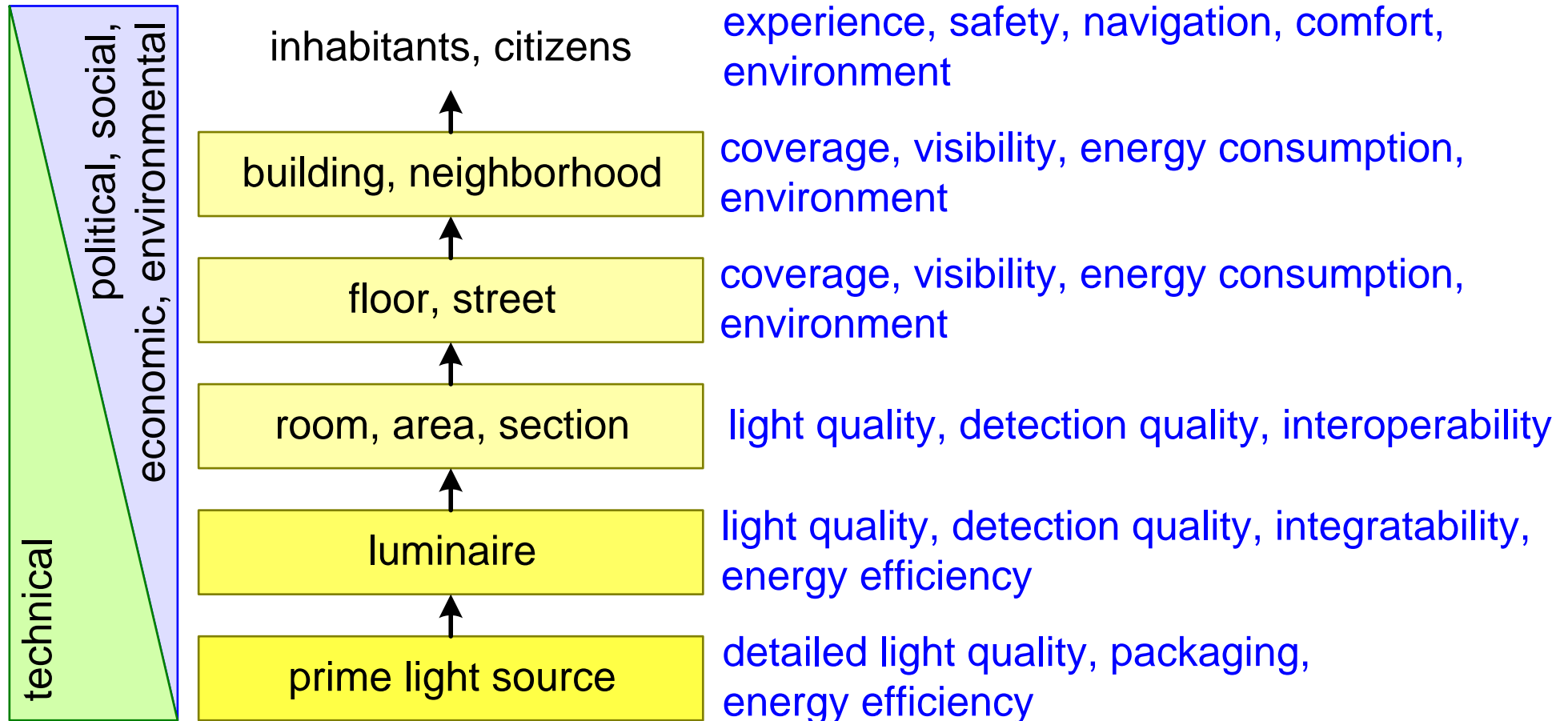


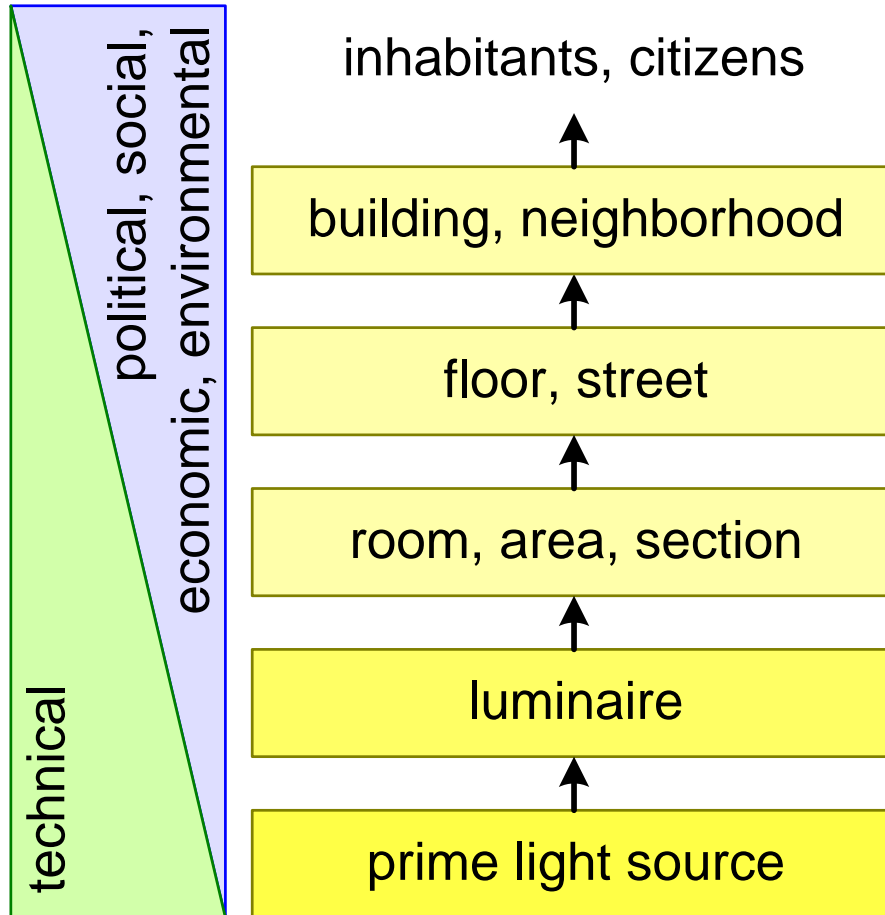
Figure of Content



Perspective Changes when Zooming out



What is the System-of-Interest you are working on?

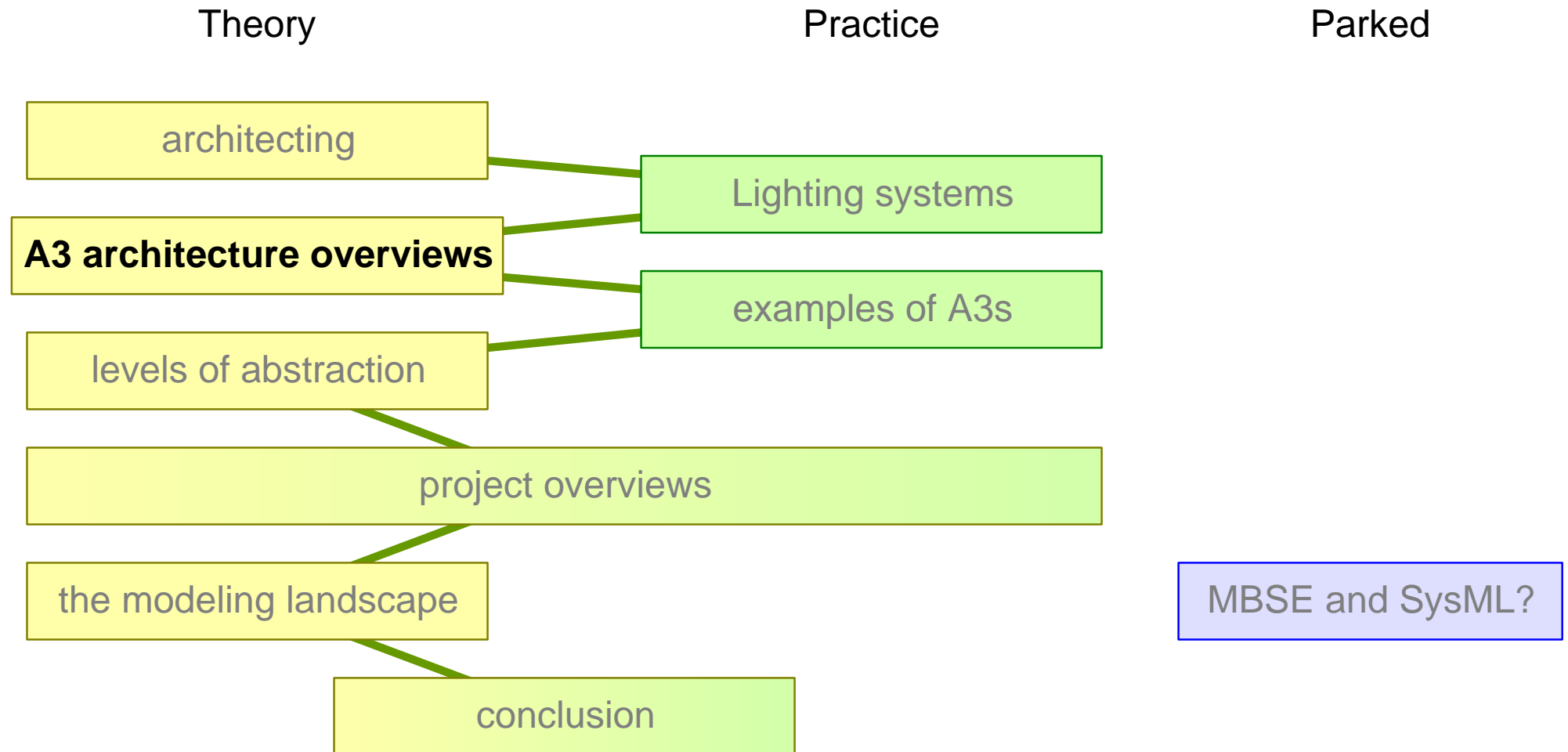


At what level is your **system-of-interest**?

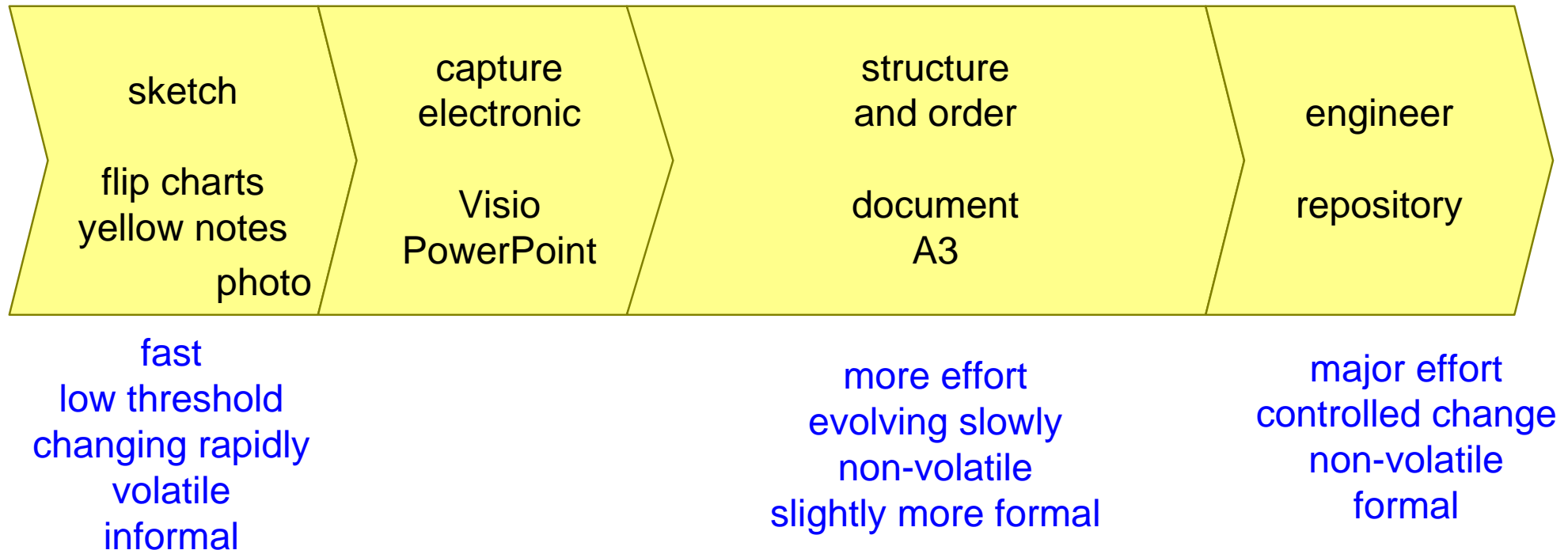
What are its ~5 **key performance parameters**

What are the ~5 **key drivers** of its **supersystem**?

Figure of Content



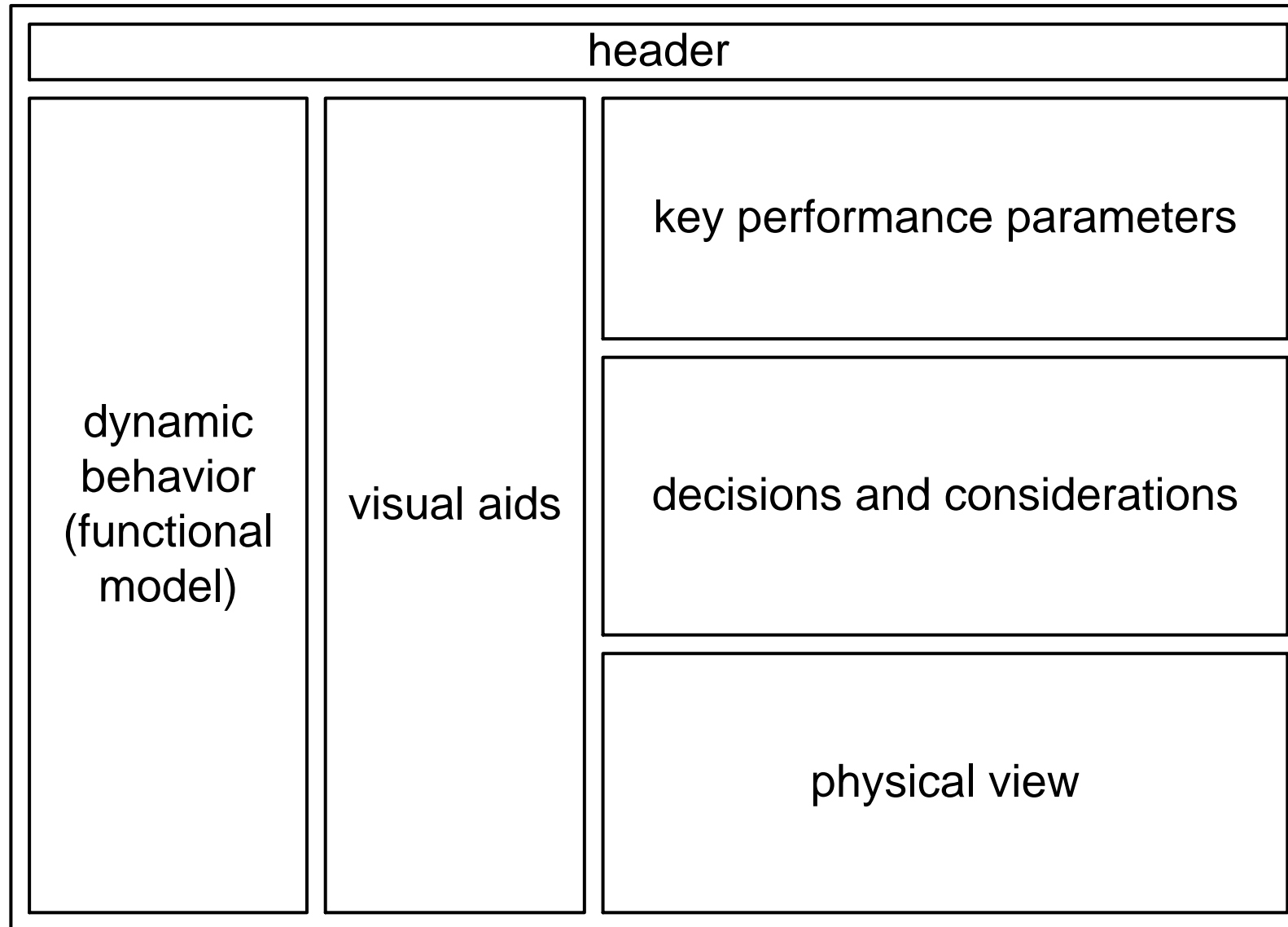
Maturing an Architecture Description



3-Day Workshop Results in 20 Flipover Sheets



Architecture Overview A3



simplified from <http://www.gaudisite.nl/BorchesCookbookA3architectureOverview.pdf>

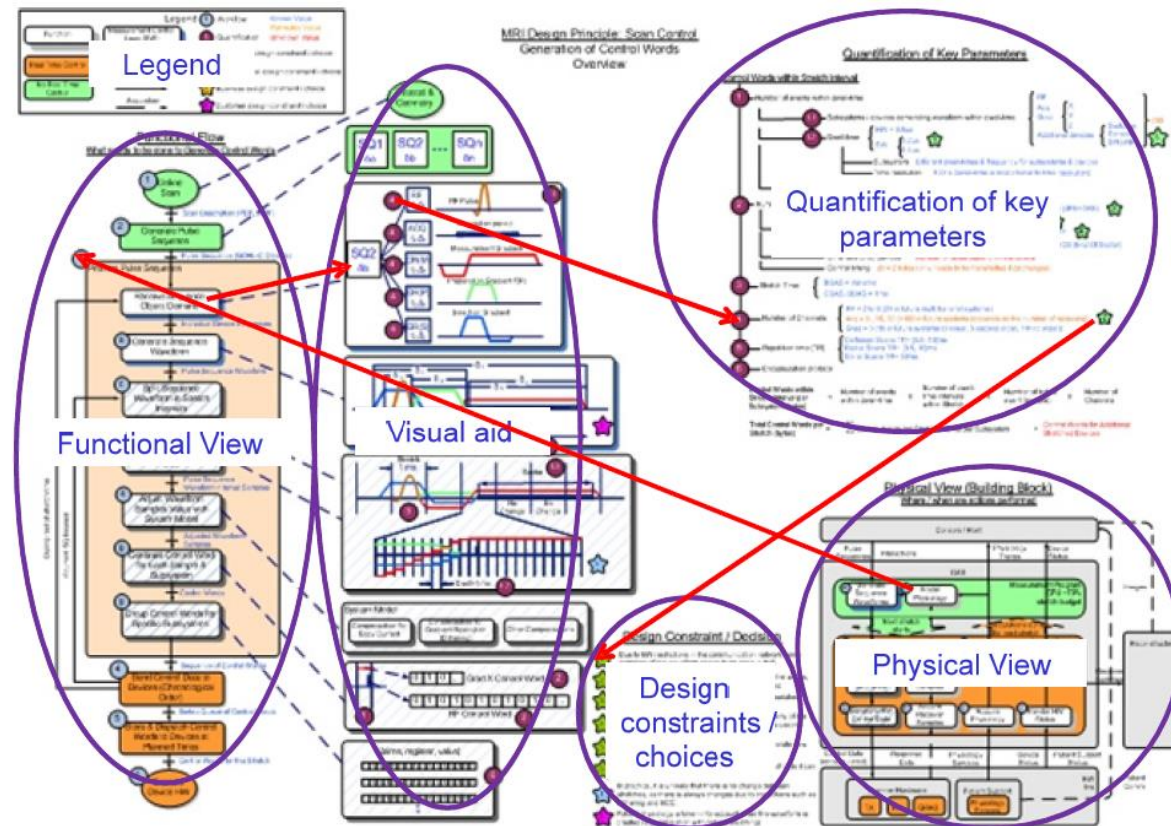
A3s to Capture Architecture Overviews

multiple related views

quantifications

one topic
per A3

capture
"hot" topics

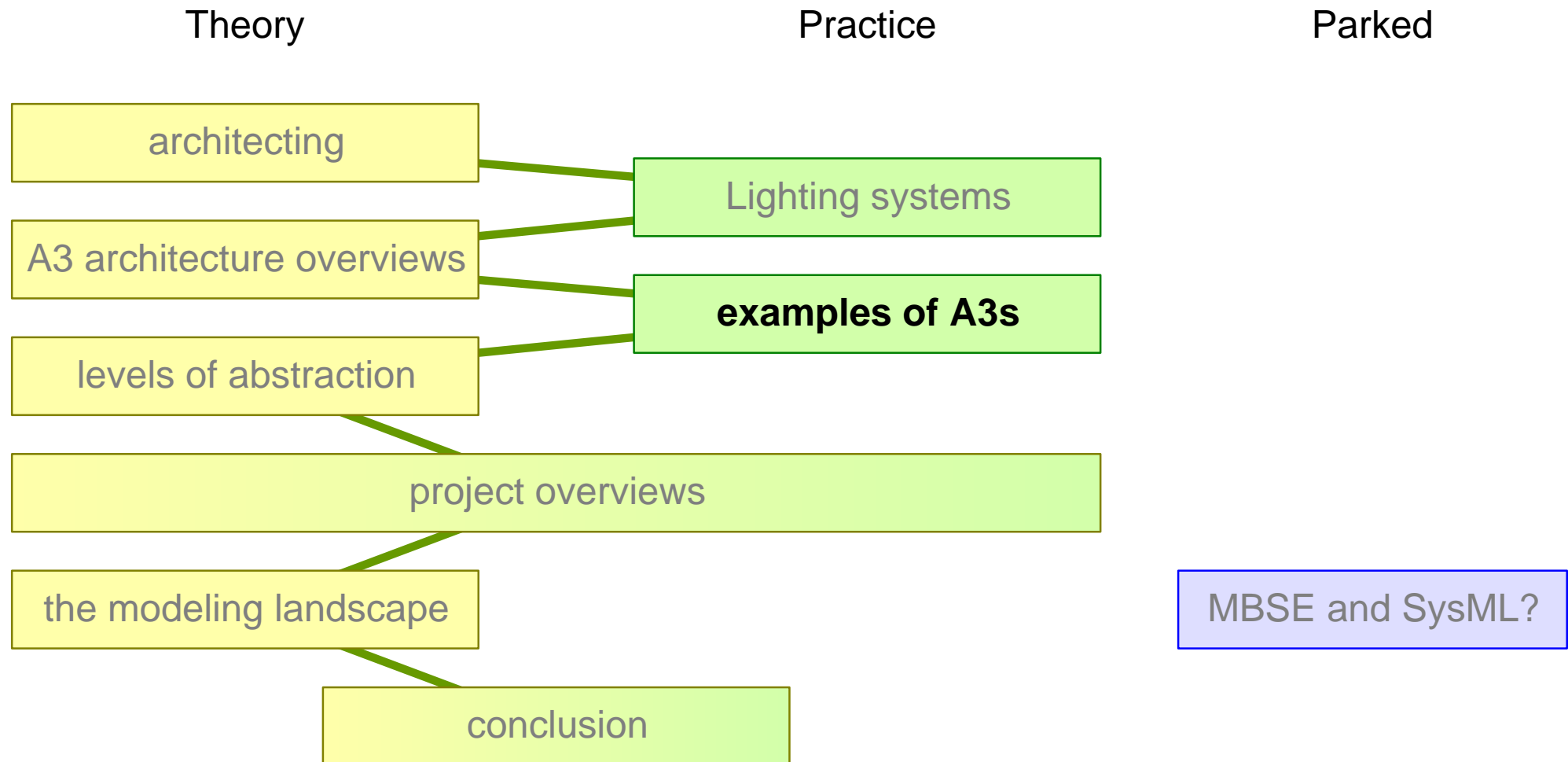


source: PhD thesis Daniel Borches <http://doc.utwente.nl/75284/>

digestable
(size limitation)

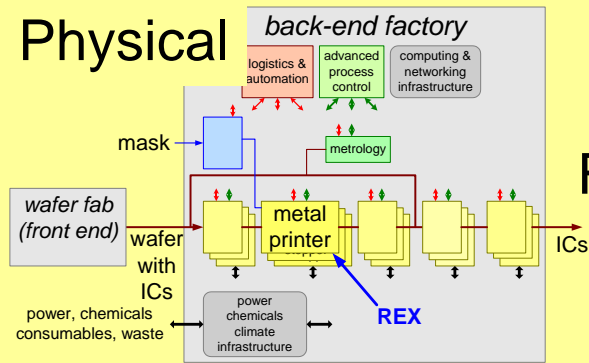
practical
close to stakeholder experience

Figure of Content



Metal Printer: 3 Levels of Systems on 1 A3 (all numbers have been removed for competitive sensitivity) CTEAmetalPrinterA3

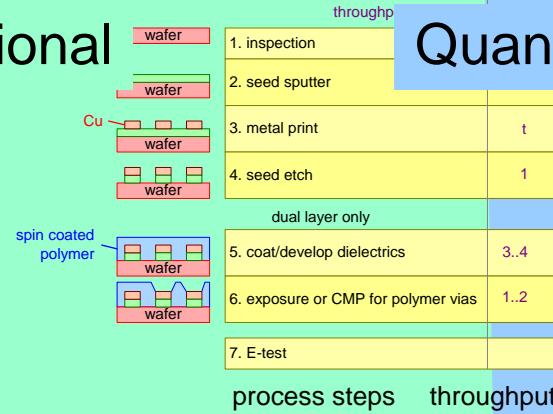
Physical



back-end factory: systems and process model

Functional

Fab



Quantified

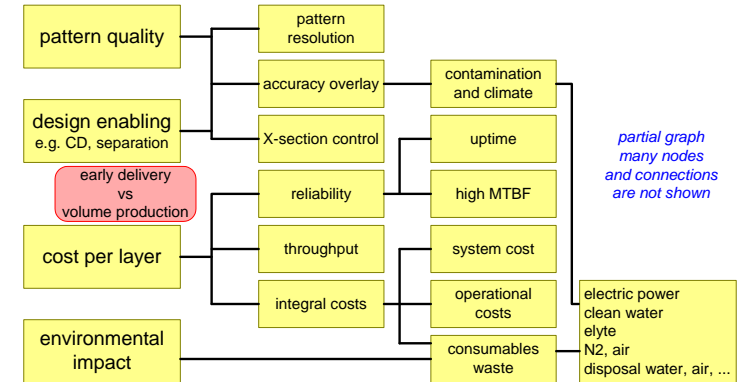
Gerrit Muller

0.1

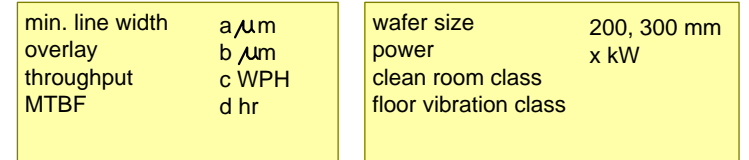
scope system and supersystem
status preliminary draft

t update August 3, 2010

Document meta-information

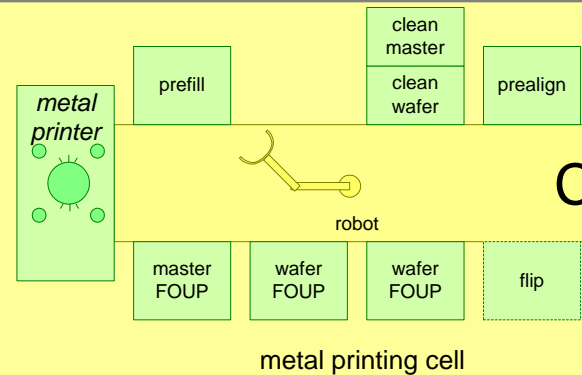


customer key drivers



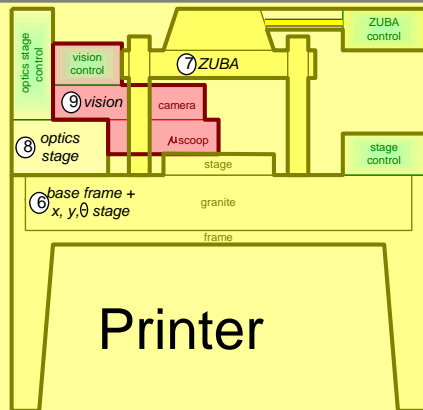
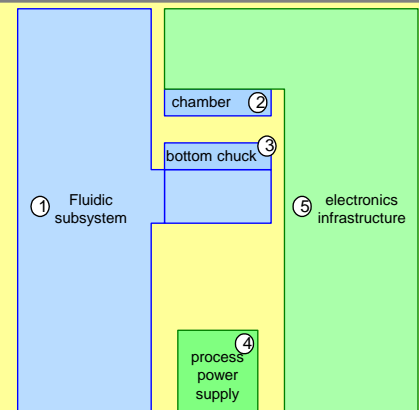
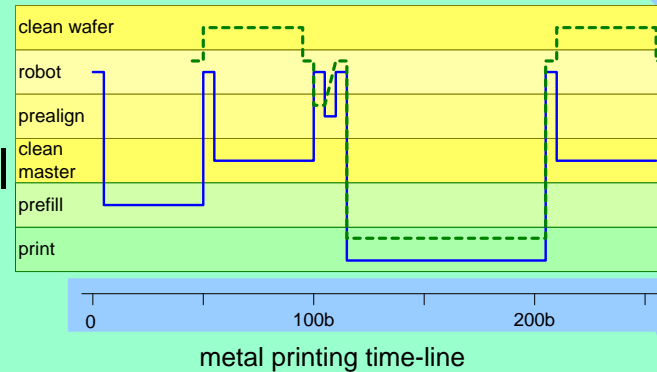
key performance parameters

Customer key-drivers and Key Performance Parameters

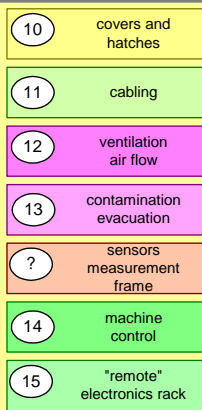


metal printing cell: systems and performance model

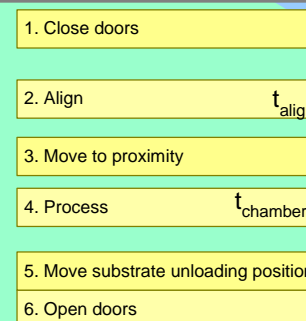
Cell



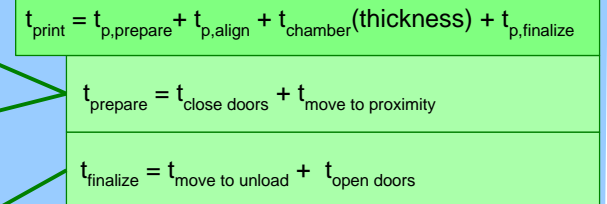
metal printer subsystems



Printer



note: original diagram was annotated with actual performance figures
for confidentiality reasons these numbers have been removed



$$t_{\text{print}} = t_{\text{p,overhead}} + C_{\text{transfer}} * \text{thickness}$$

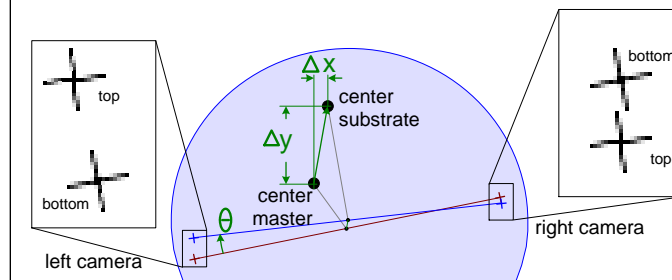
formula print cycle time

metal printer subsystems, functions, and cycle time model

KPPs

overlay	1 μm
t_{align}	10 s
$t_{\text{calibrate}}$	5 min.
Search field	20 * 20 mm
marker field	1 mm

alignment algorithm

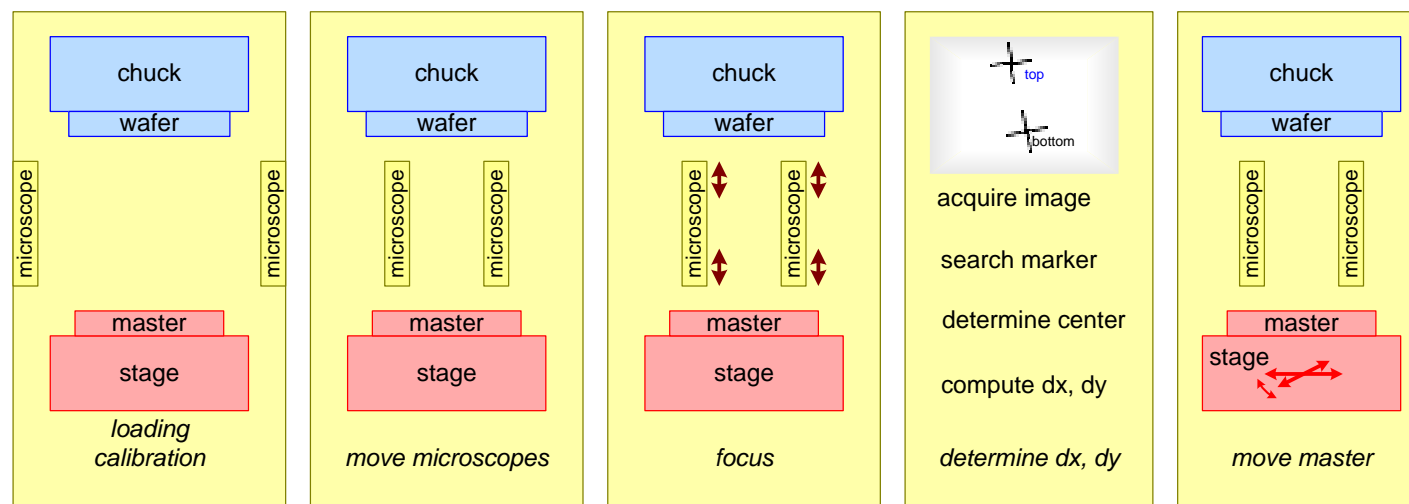


workflow

requires microscopes to be φ_x and φ_y corrected

1. move microscopes to markers
2. focus master by lens movement
3. focus substrate by lens movement
4. acquire images
5. find markers
6. compute marker centers
7. compute wafer centers and θ
8. move master $\Delta x, \Delta y, \theta$
9. repeat 4..8 to verify alignment
10. remove microscopes

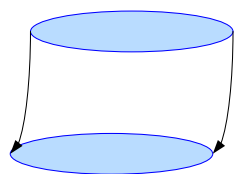
assumes marker position to be known coarsely and markers to be within microscope FOV



alignment challenge

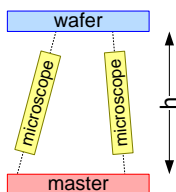
1st order

ZuBa move imperfect
Microscope not perfectly vertical



vertical move causes some translation and rotation causing

$(dx, dy)_{\text{left}}$ $(dx, dy)_{\text{right}}$



imperfect vertical axis causes dx, dy offsets

$$dx = \varphi_x * h$$

physical diagram



measurement accuracy determines required resolution

camera

#pixels \approx 5M
pixel resolution versus maximum Field of View read-out and processing time

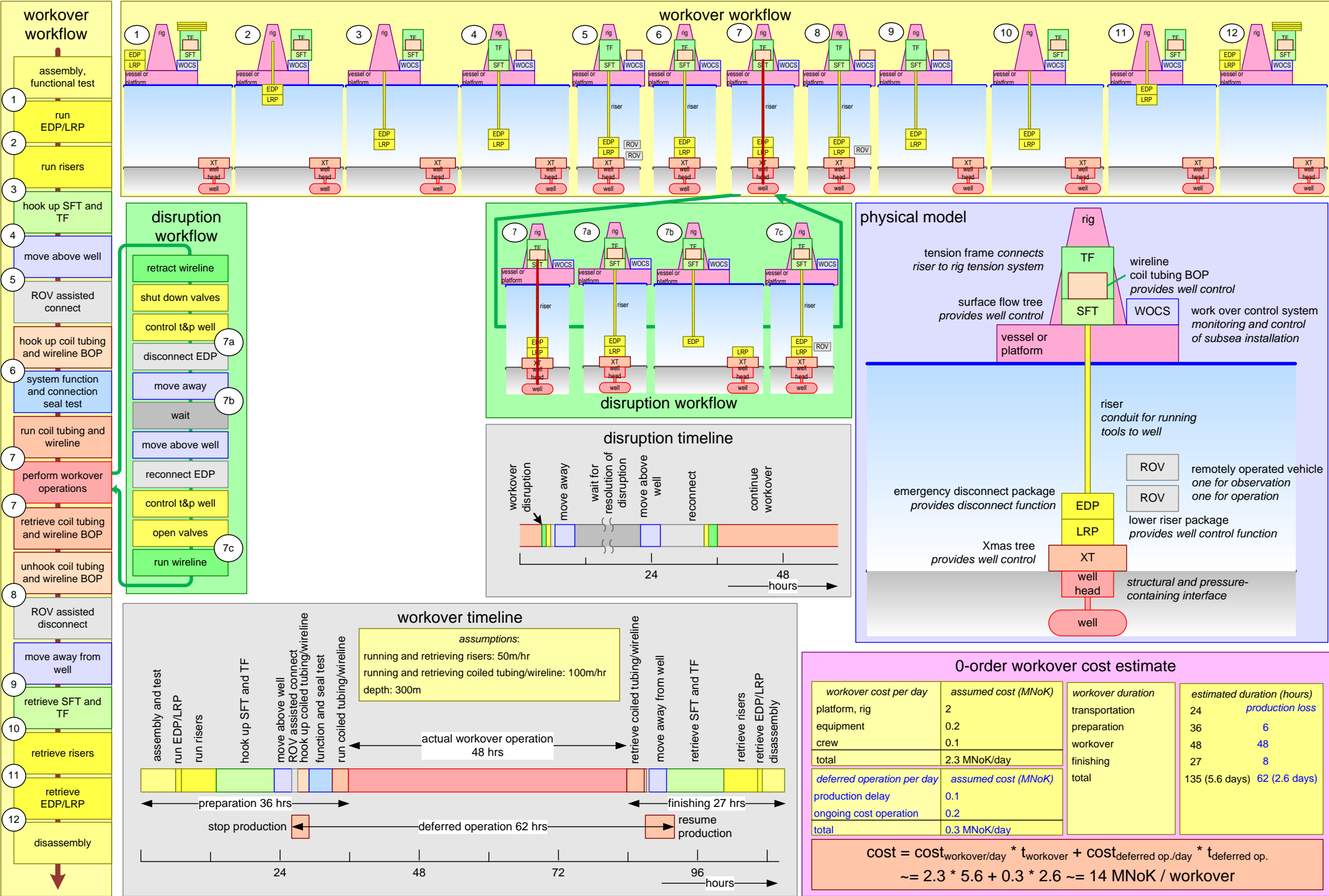
optical resolution magnification

DoF \updownarrow

microscope

wafer

displacement determines required Field of View



disruption workflow

7a

retract wireline

7b

shut down valves

7c

control t&p well

7a

disconnect EDP

7b

move away

7c

wait

7a

move above well

7b

reconnect EDP

7c

control t&p well

7a

open valves

7c

run wireline

disruption timeline

workover disruption

move away

wait for resolution of disruption

move above well

reconnect

continue workover

24

48

hours

physical model

rig

TF

SFT

WOCS

vessel or platform

riser conduit for running tools to well

EDP

LRP

XT

well head

well

tension frame connects riser to rig tension system

surface flow tree provides well control

wireline coil tubing BOP provides well control

work over control system monitoring and control of subsea installation

ROV remotely operated vehicle one for observation one for operation

lower riser package provides well control function

emergency disconnect package provides disconnect function

Xmas tree provides well control

structural and pressure-containing interface

workover timeline

assumptions:

running and retrieving risers: 50m/hr

running and retrieving coiled tubing/wireline: 100m/hr

depth: 300m

assembly and test

run EDP/LRP

run risers

hook up SFT and TF

move above well

ROV assisted connect

hook up coiled tubing/wireline

function and seal test

run coiled tubing/wireline

actual workover operation 48 hrs

retrieve coiled tubing/wireline

move away from well

retrieve SFT and TF

retrieve risers

retrieve EDP/LRP

disassembly

preparation 36 hrs

stop production

deferred operation 62 hrs

resume production

finishing 27 hrs

24

48

72

96

hours

0-order workover cost estimate

workover cost per day

platform, rig

equipment

crew

total

assumed cost (MNOk)

2

0.2

0.1

2.3 MNOk/day

workover duration

transportation

preparation

workover

finishing

total

24

36

48

27

135 (5.6 days)

estimated duration (hours)

production loss

6

48

8

62 (2.6 days)

deferred operation per day

production delay

ongoing cost operation

total

assumed cost (MNOk)

0.1

0.2

0.3 MNOk/day

cost = cost_{workover/day} * t_{workover} + cost_{deferred op./day} * t_{deferred op.}

~ 2.3 * 5.6 + 0.3 * 2.6 ~ 14 MNOk / workover

Heat Storage

Base Case Scenario

Author: Gerrit Muller, contributions from many Best Duurzaam volunteers

BDSTA3baseCase Version 0.1, October 22, 2019

context

- 80 houses, old, large, barely insulated
 - country side
- envisioned future:
- large storage tank
 - heated during summer
 - used during winter
 - low temperature heat network to houses
 - solar panels for electricity and heating

historic data

yearly energy consumption per large old house

$E_{\text{electricity past}} = 3550 \text{ kWh}$

$V_{\text{gas heating}} = 3636 \text{ m}^3$

$V_{\text{gas hot water}} = 288 \text{ m}^3$

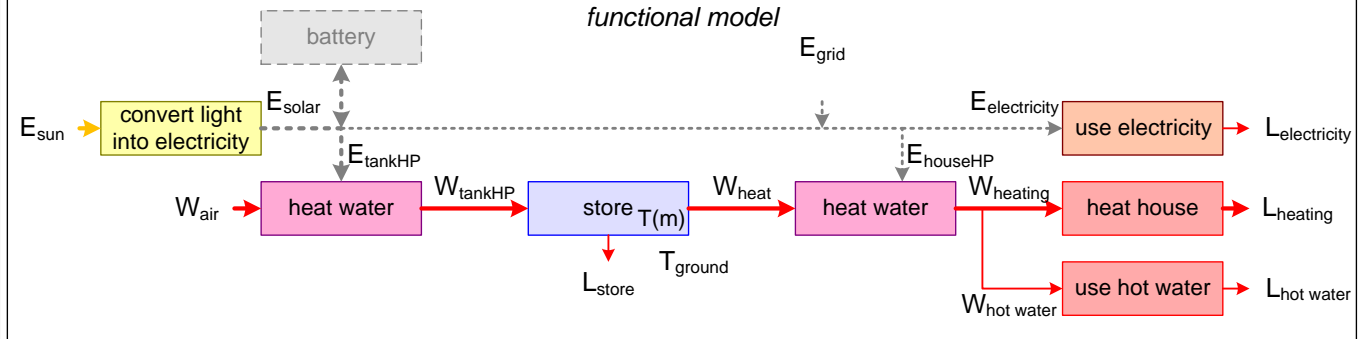
$C_{\text{gas}} = 9 \text{ kWh/m}^3$

$C_{\text{solar}} = 0,913 \text{ kWh/W}_{\text{peak}}$

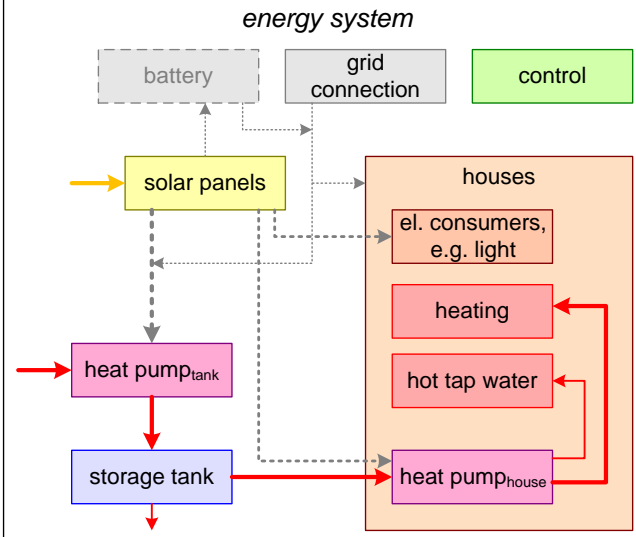
capacity factor = 11%

<https://www.linkedin.com/pulse/waarom-we-moeten-en-kunnen-stoppen-met-het-van-hans-schneider/>

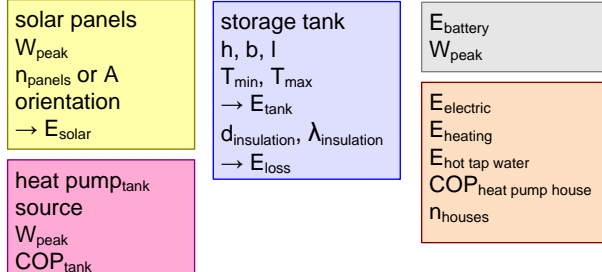
functional model



energy system



design parameters



in formulas

$$E_{\text{electricity}} = E_{\text{electricity past}}$$

$$W_{\text{heating}} = V_{\text{gas heating}} * C_{\text{gas}}$$

$$W_{\text{hot water}} = V_{\text{gas hot water}} * C_{\text{gas}}$$

$$E_{\text{solar}} = W_{\text{peak}} * C_{\text{solar}}$$

$$W_{\text{heat}} = (W_{\text{heating}} + W_{\text{hot water}}) - E_{\text{houseHP}}$$

$$E_{\text{houseHP}} = (W_{\text{heating}} + W_{\text{hot water}}) / \text{COP}_{\text{houseHP}}$$

$$E_{\text{tankHP}} = E_{\text{solar}} + E_{\text{grid}} - E_{\text{electricity}} - E_{\text{houseHP}}$$

$$E_{\text{grid}} = \text{energy in winter when solar is too low}$$

$$W_{\text{tankHP}} = E_{\text{tankHP}} * \text{COP}_{\text{tankHP}}$$

$$L_{\text{store}} = \sum_{\text{jan...dec}} A * h_{\text{month}} * \Delta T / R$$

$$R = d / \lambda \approx d / 0.03 ; h_{\text{month}} = 720 \text{ hrs}$$

$$\Delta T = T(\text{month}) - T_{\text{ground}}$$

$$L_{\text{electricity}} = E_{\text{electricity}}, L_{\text{heating}} = W_{\text{heating}}$$

$$L_{\text{hot water}} = W_{\text{hot water}}$$

base case scenario

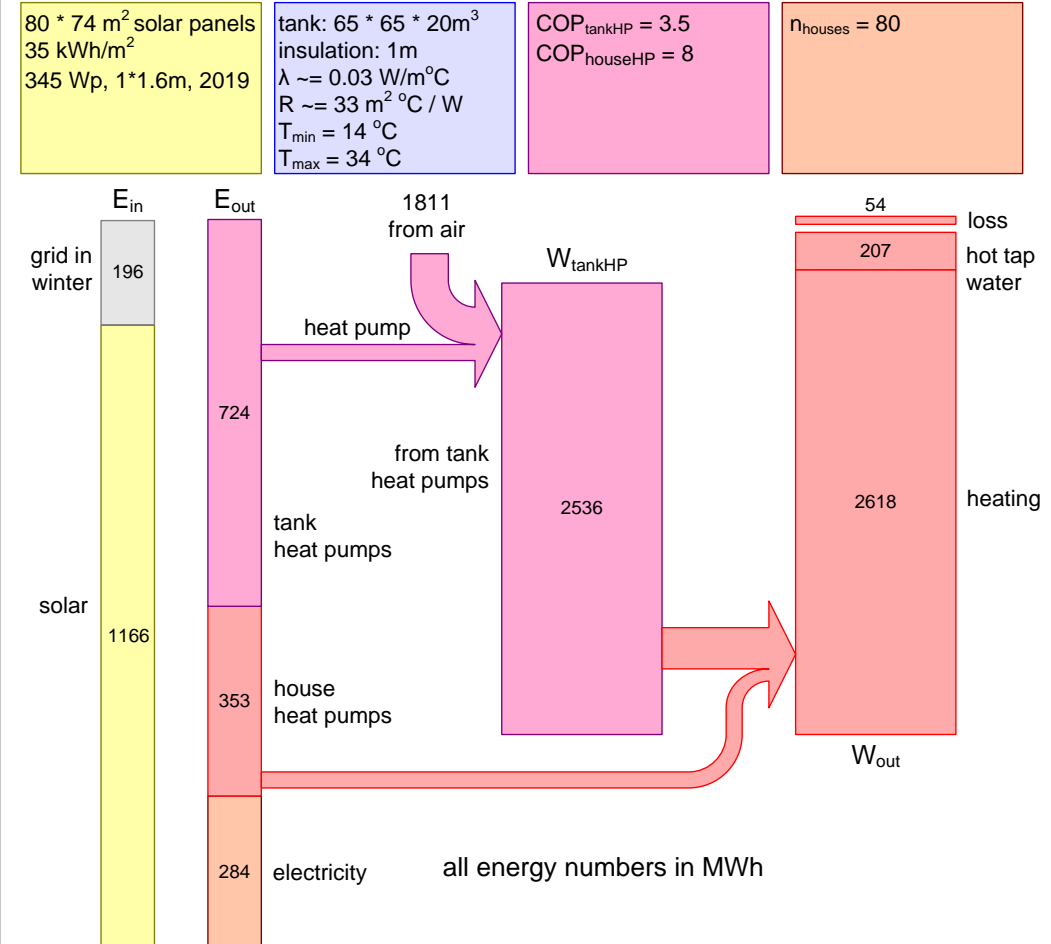
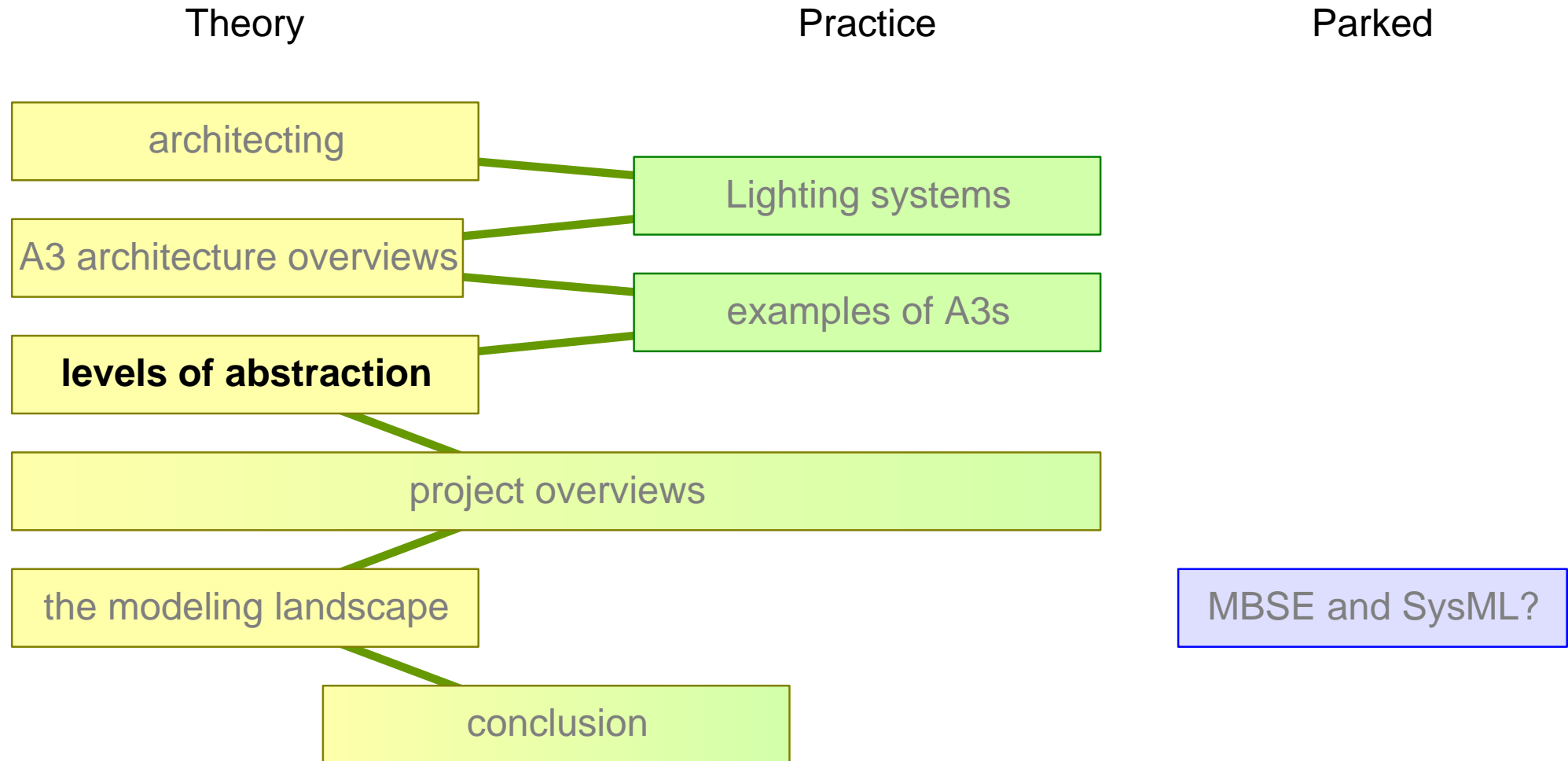
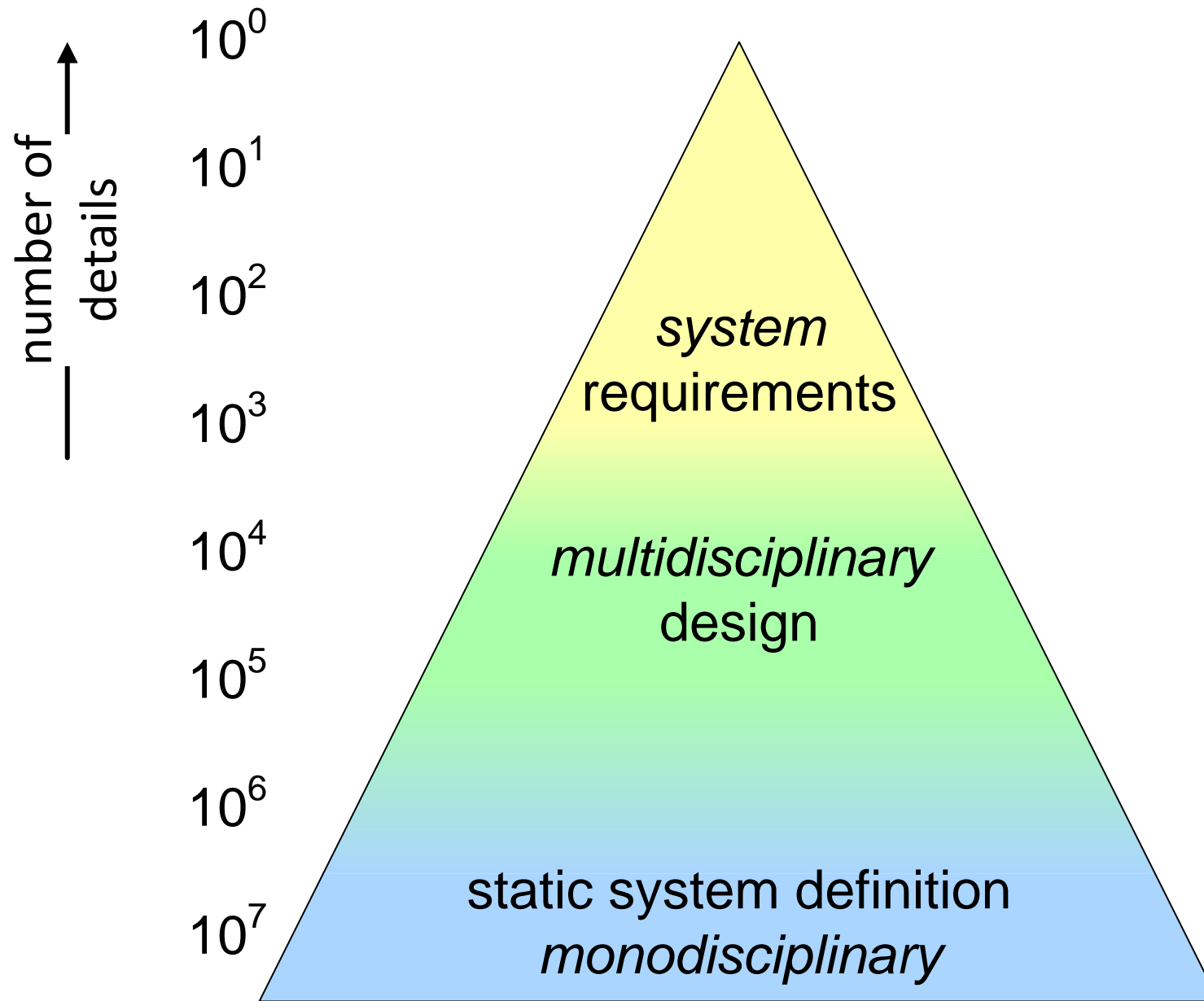


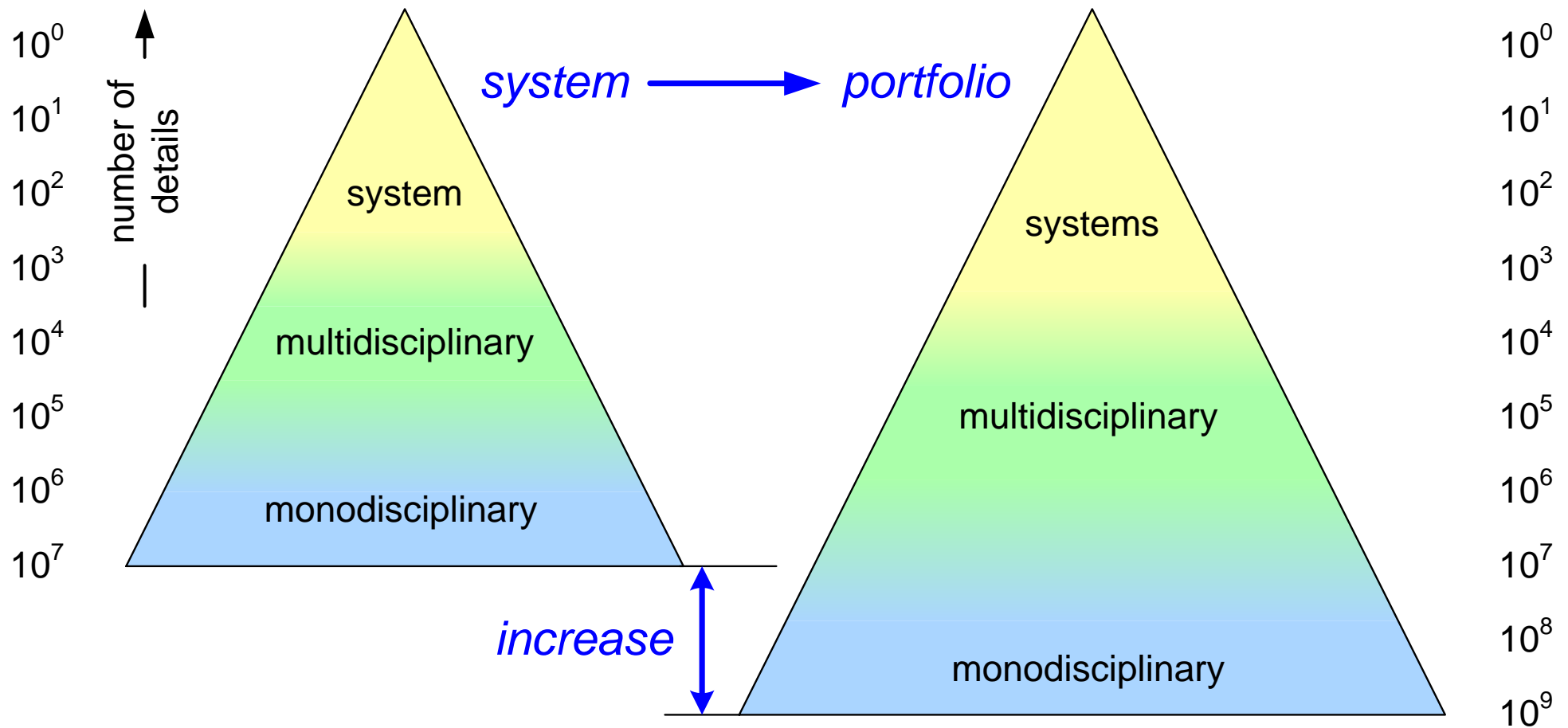
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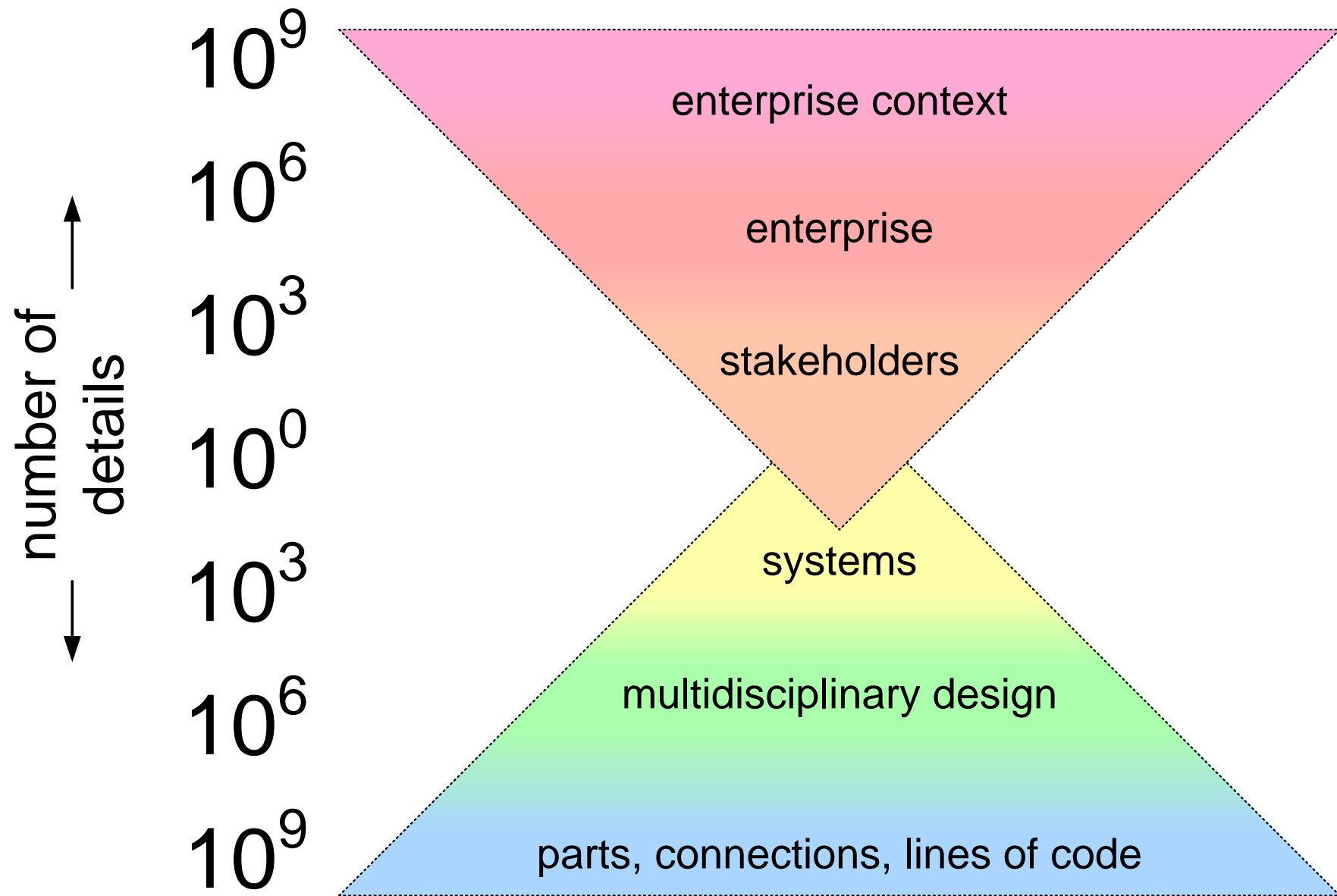
Level of Abstraction Single System



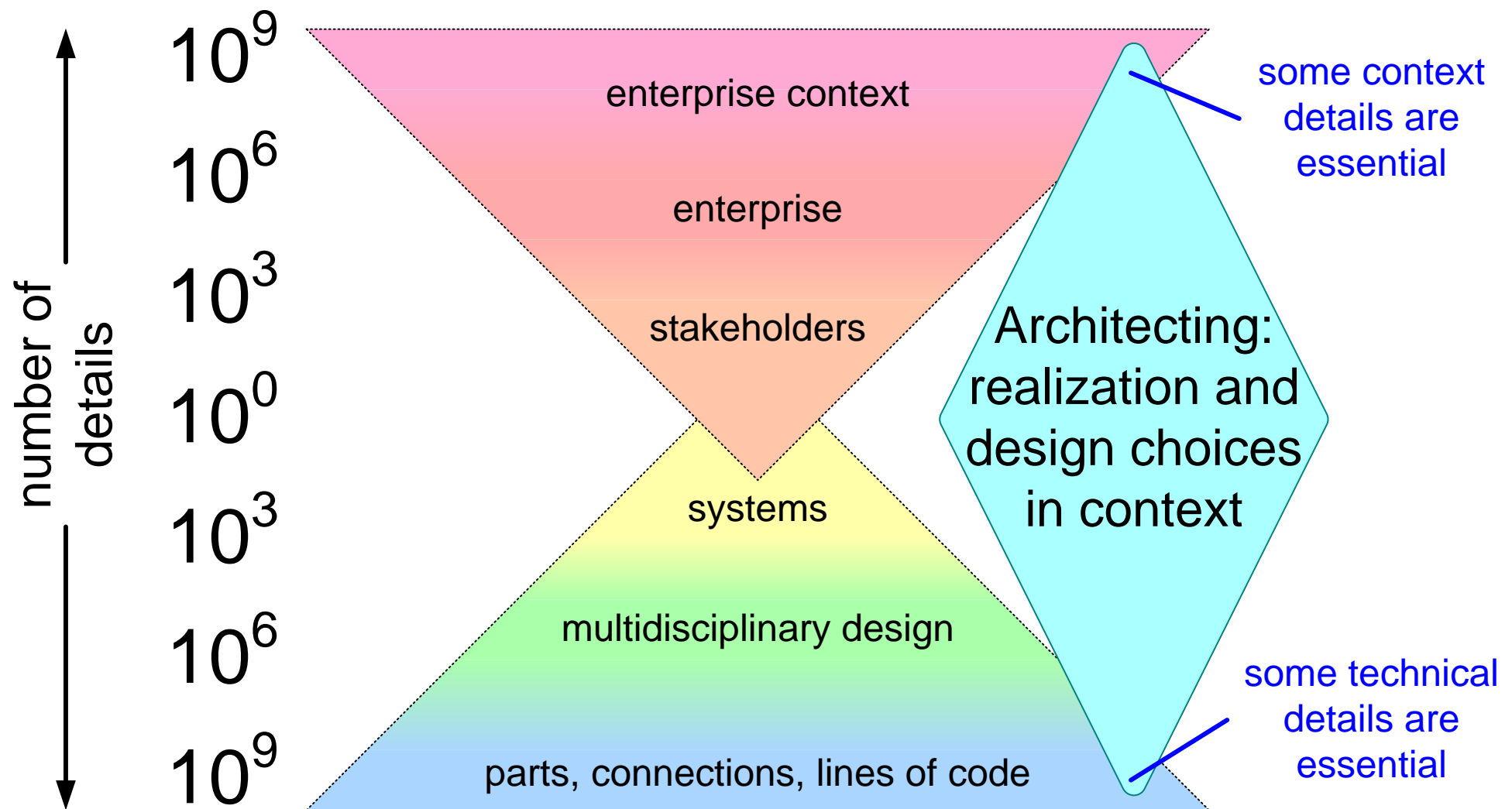
Growth from System to Product Family



Product Family in Context



Architecting Connects Context and System Design



We Need Overview at Multiple Levels

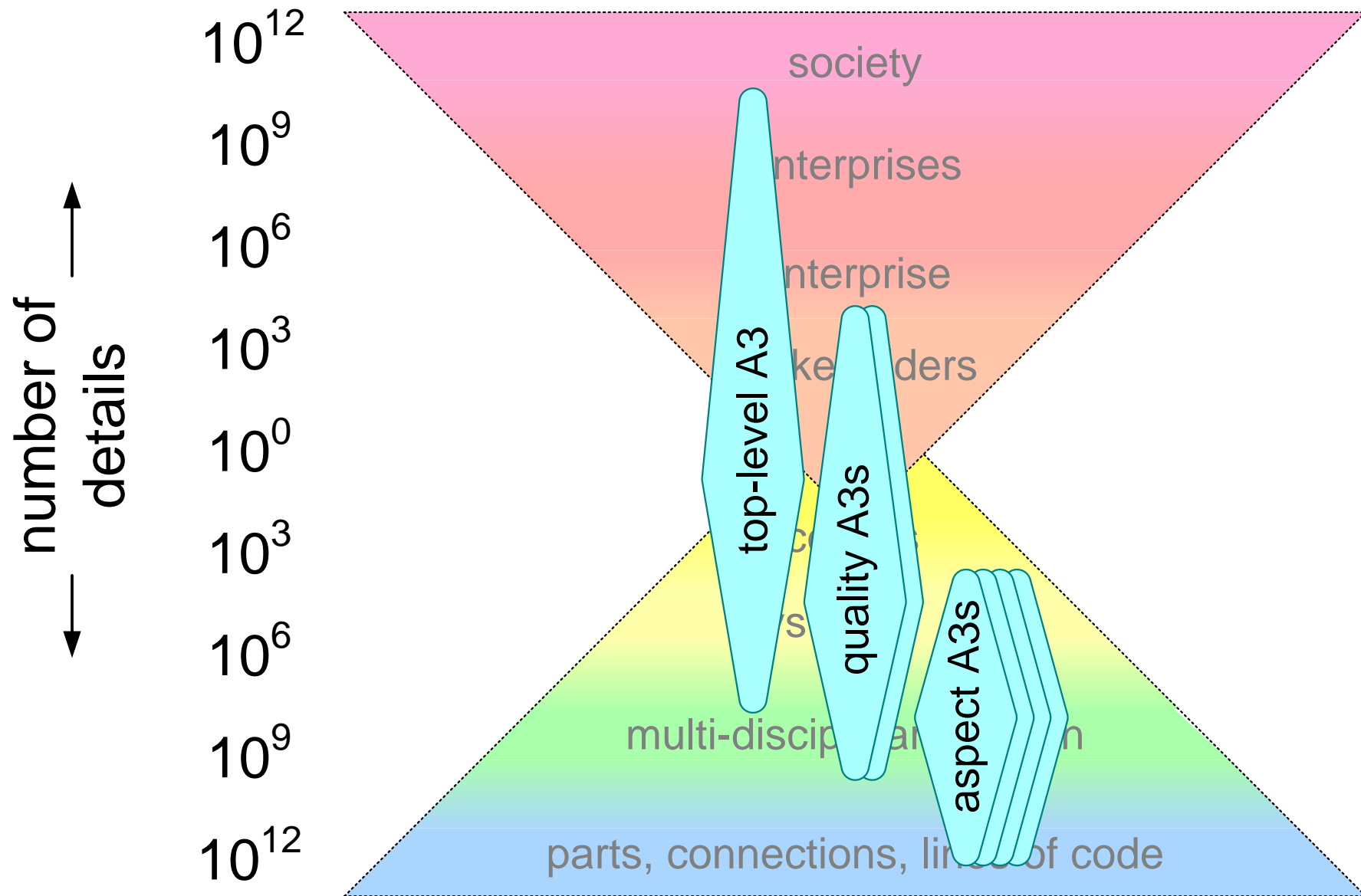
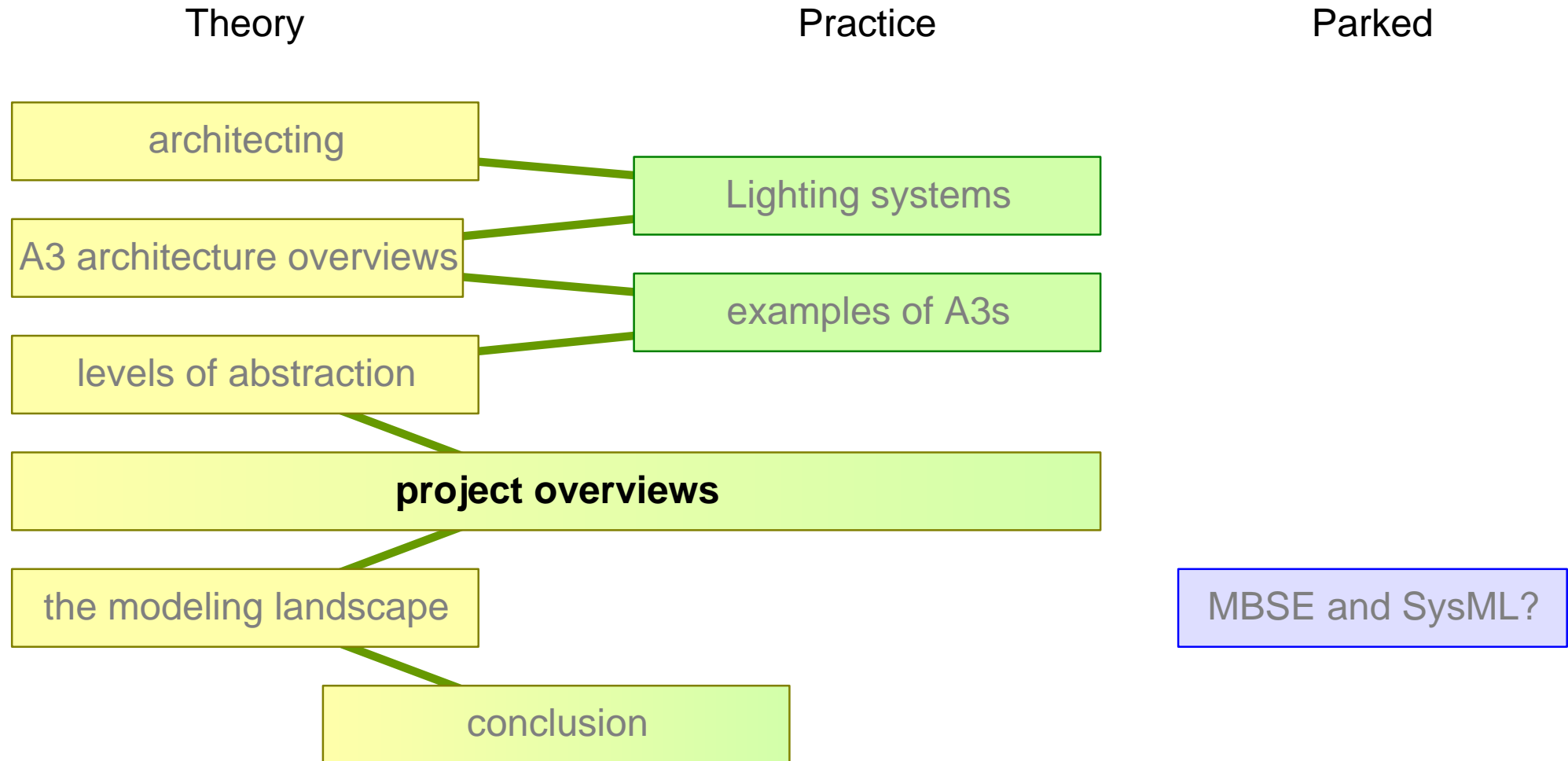


Figure of Content



Project Overview Canvas; Project Definition

<i>Project Title</i>		meta information, e.g. version, date author, owner
<i>Project Goals</i> <ul style="list-style-type: none">• specific and quantified	<i>system context</i> <ul style="list-style-type: none">• visualization (drawing, block diagram, 3D model, or photo) of the system context• indication of changes in the context	<i>system of interest</i> <ul style="list-style-type: none">• visualization (drawing, block diagram, 3D model, or photo) of the system• indication of changes in the system of interest
<i>Key Performance Parameters</i> <ul style="list-style-type: none">• specific and quantified		
<i>project master plan with timeline</i> <ul style="list-style-type: none">• timeline with 5 to 10 milestones, especially deliverables• specific and quantified		<i>optional information, e.g.</i> <ul style="list-style-type: none">• enabling systems• stakeholders• external or internal interfaces• constraints, e.g. applicable legislation

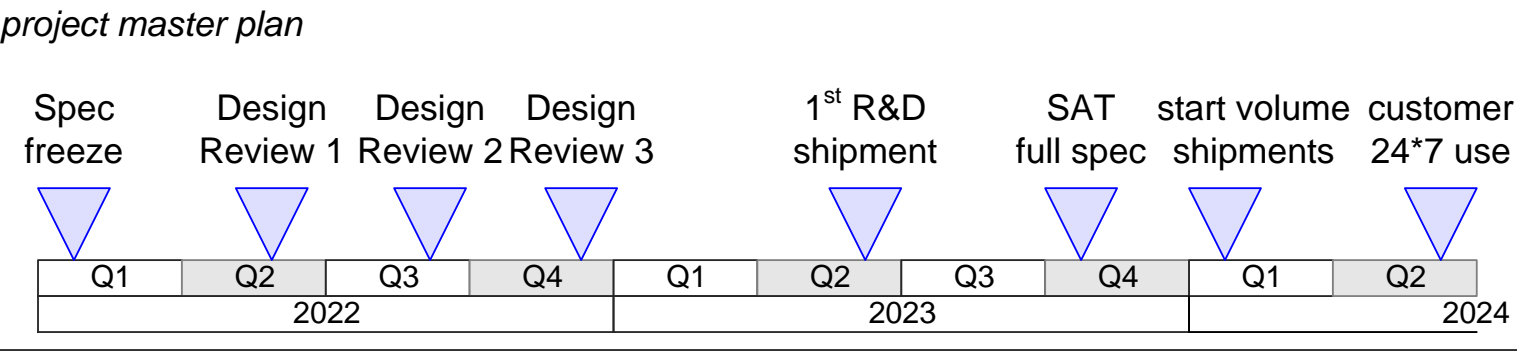
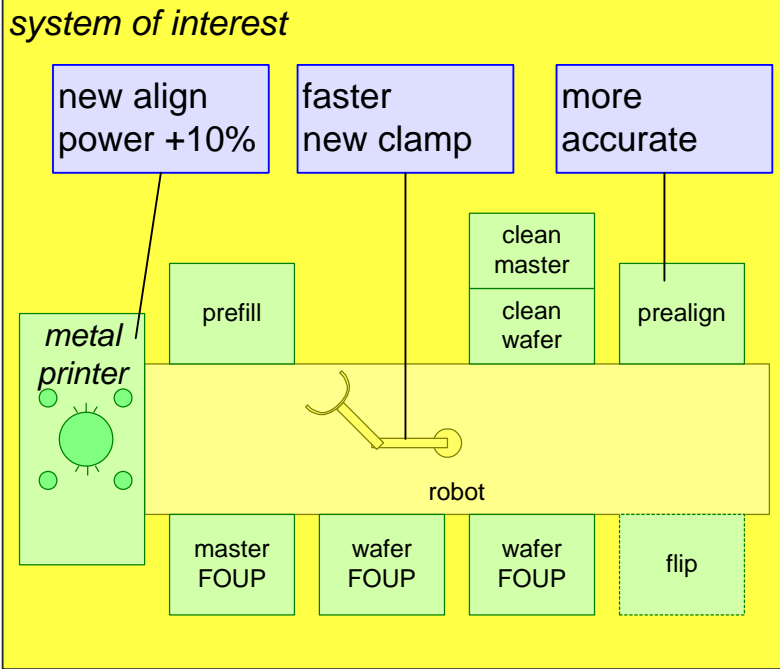
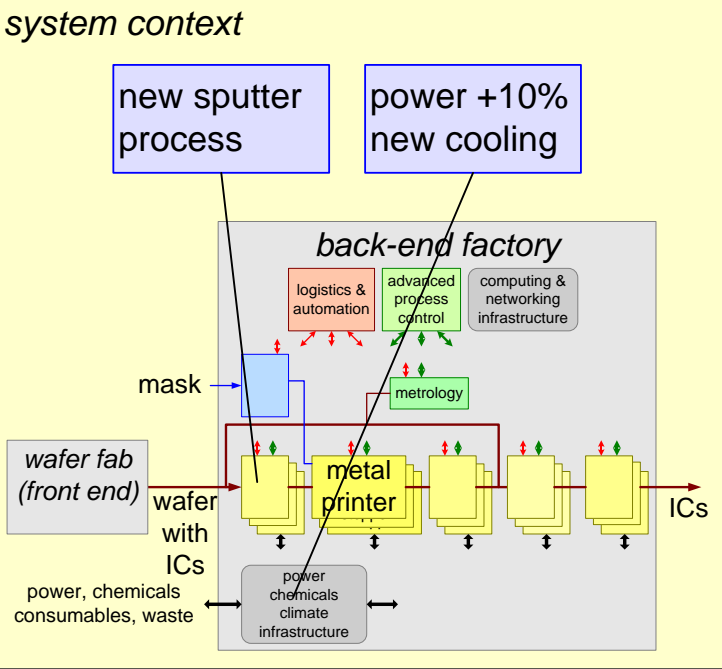
Example Project Overview

Project overview Metal Printer R2

version 2.0. January 22, 2023
author: Gerrit Muller

Project Goals
support production of node 1C
process development Q2 2022
volume production Q2 2023
productivity 30,000 W/m
yield 95%

Key Performance Parameters
min. line width 100 nm
overlay 30 nm
throughput 100 WPH
MTBF 2000 hr
wafer size 300 mm
power 5 kW
clean room class C
floor vibration class D



changing enabling systems
conditioned transport
calibration wafers
calibration metrology

Project Overview Canvas; Project Management

Project Title

meta information, e.g. version, date
author, owner

Work Breakdown Structure

- visualization
- *builds upon the Product Breakdown Structure*

Project Master Plan

- PERT plan with major milestones

project organization

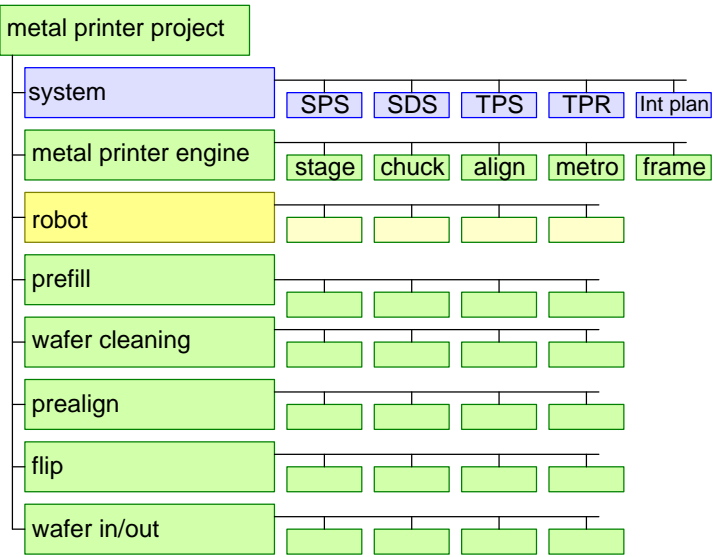
- allocation of roles
- specific additions or deviations

Example Project Overview

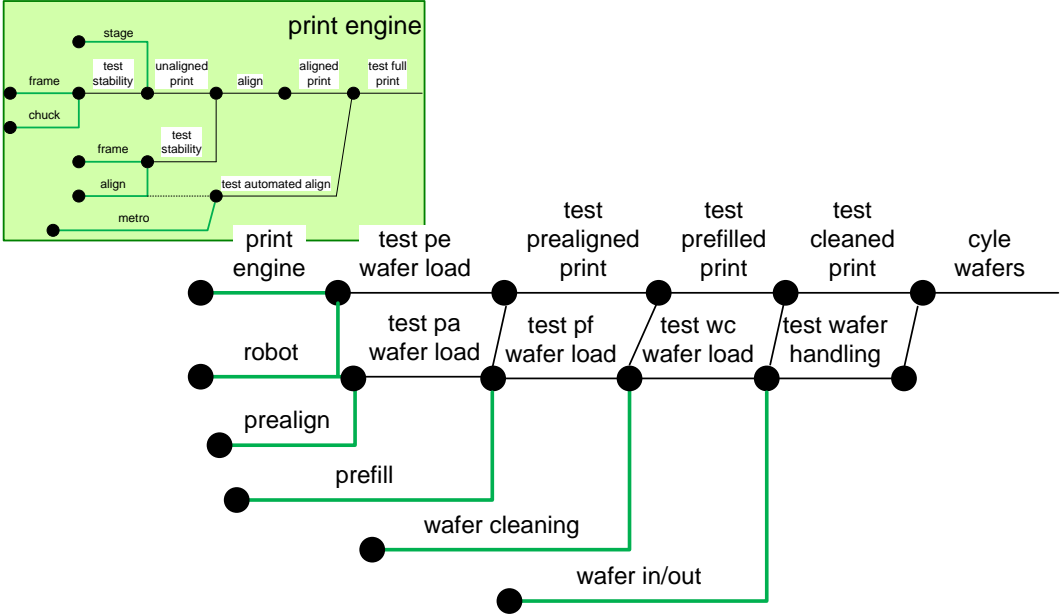
Metal Printer

version 0.1, 2023-02-11
author: Gerrit Muller

Work Breakdown Structure



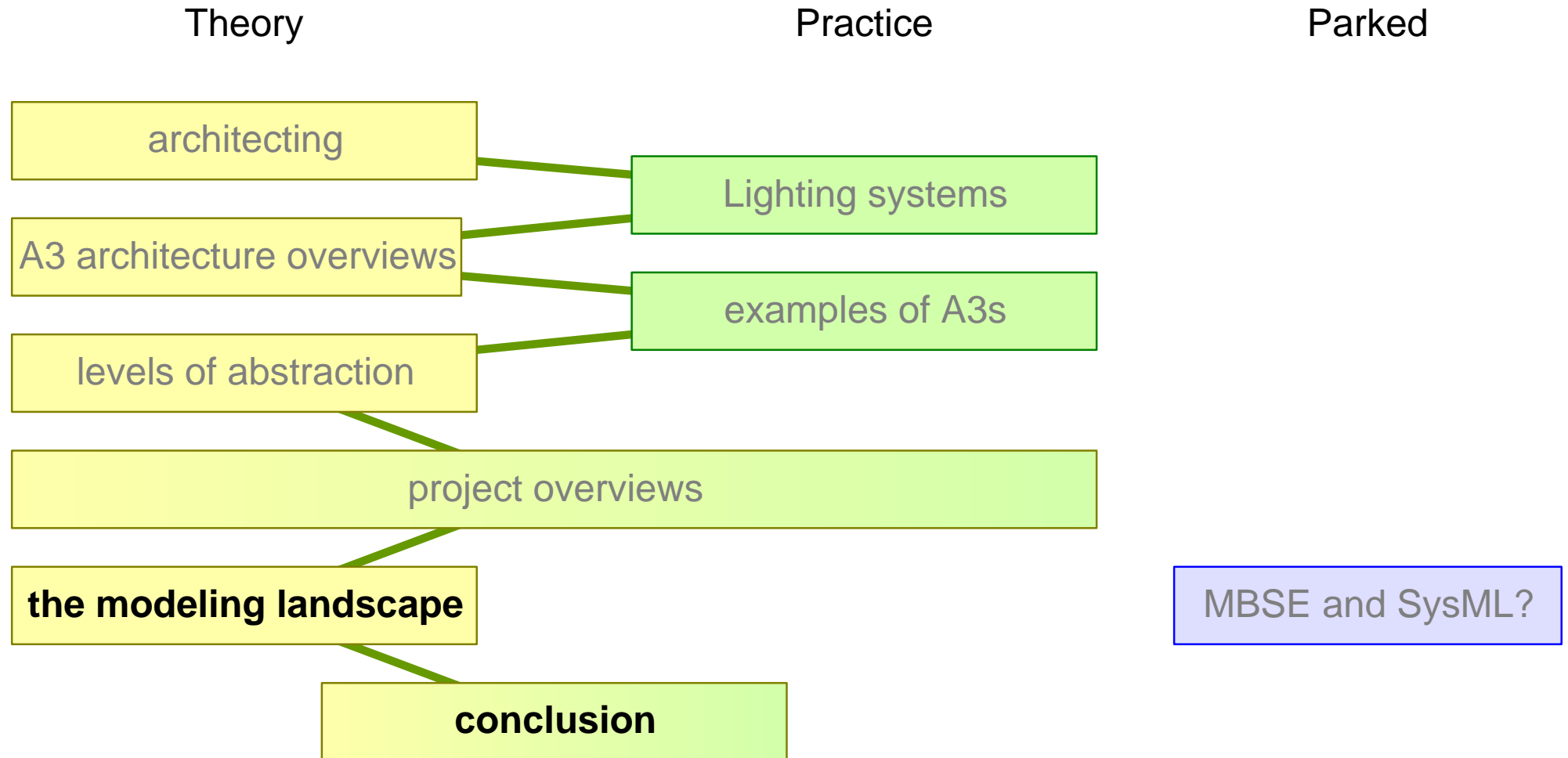
Project Master Plan



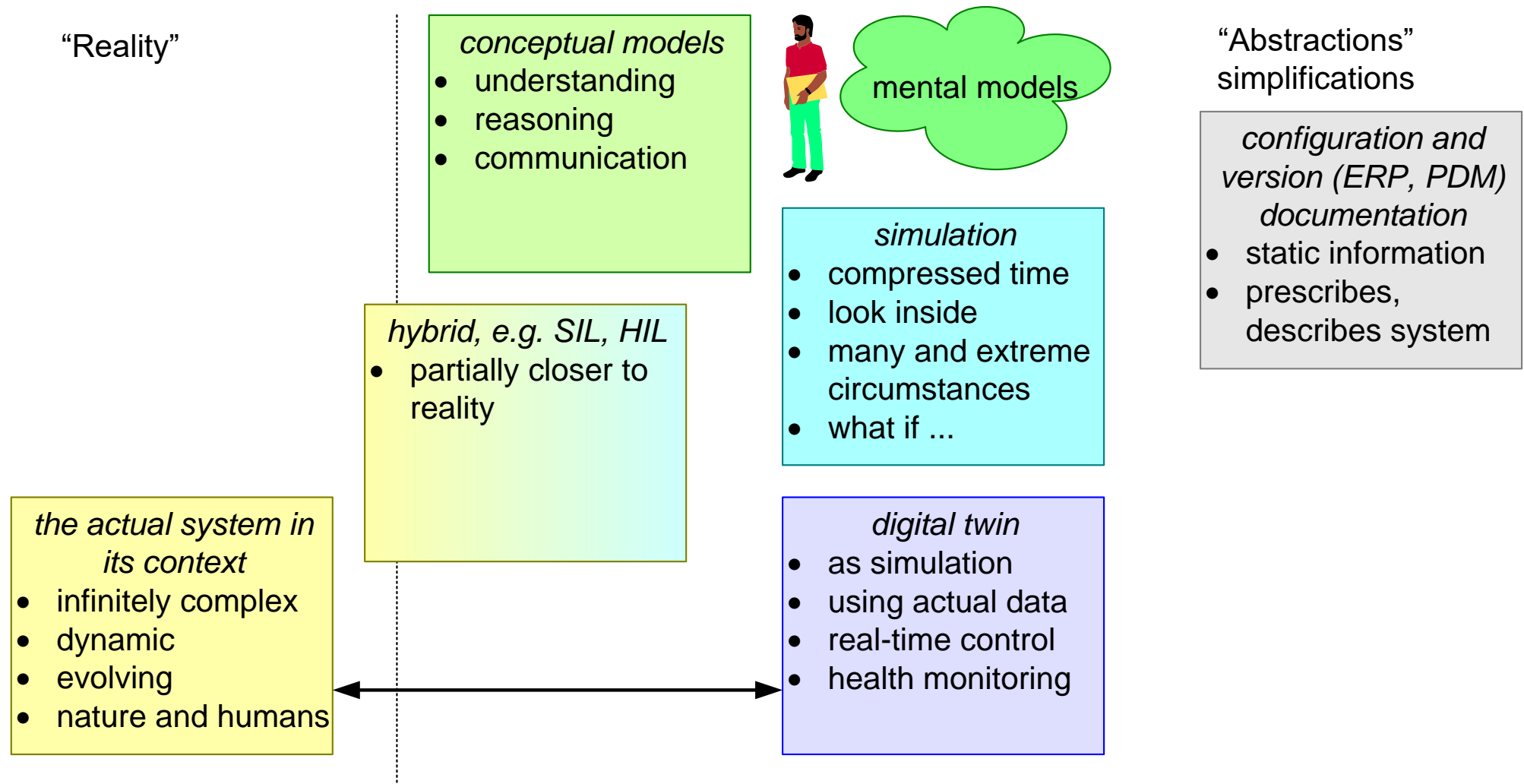
project organization

Project Leader: P.L. Eader
Product Manager: P.M. Anager
Architect: Archie Tect

Figure of Content



The Bigger Landscape of Models



Conclusion

A major task of the architect is to help the development team and its stakeholders to **navigate** the **problem and solution space** to

support communication

facilitate reasoning

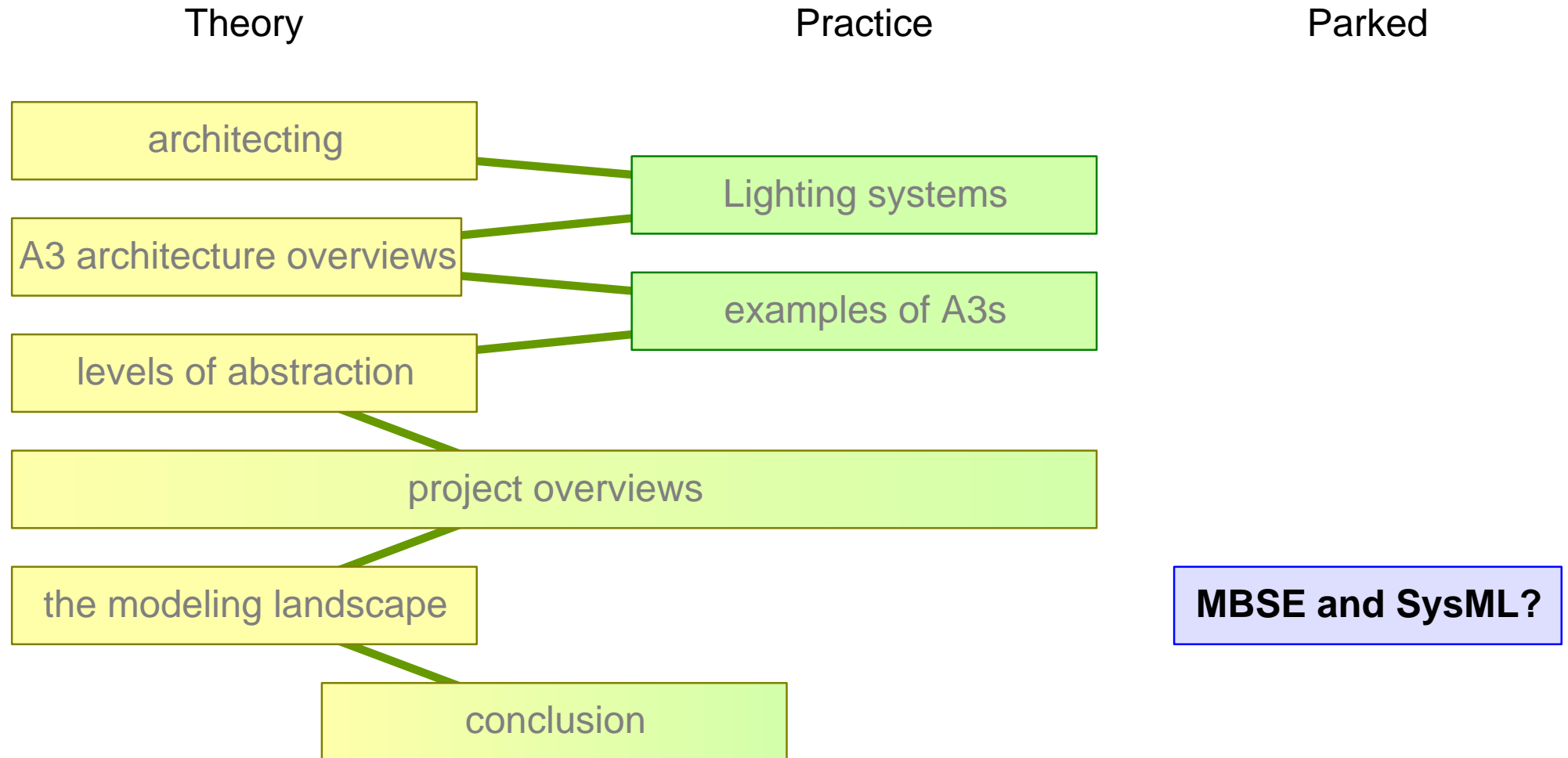
support decision making

create understanding
maintain insight
overview

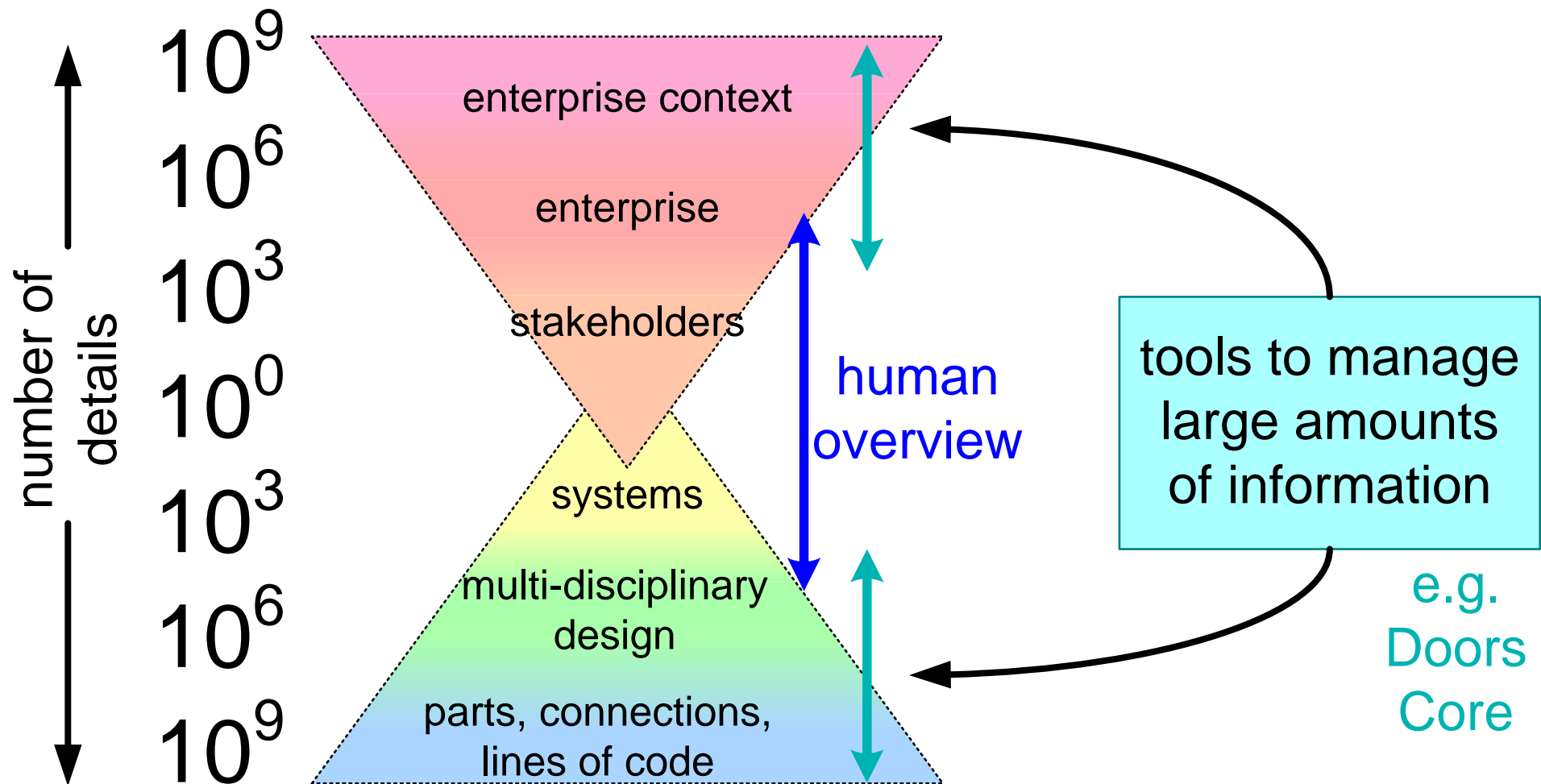
Conceptual, e.g. human understandable, **models** are the means for this.

Most team members and stakeholders **get lost in details without** guiding overview

Figure of Content



Computer Assistance Pays Back when Managing Much Data



The definition of MBSE is broad and ambitious

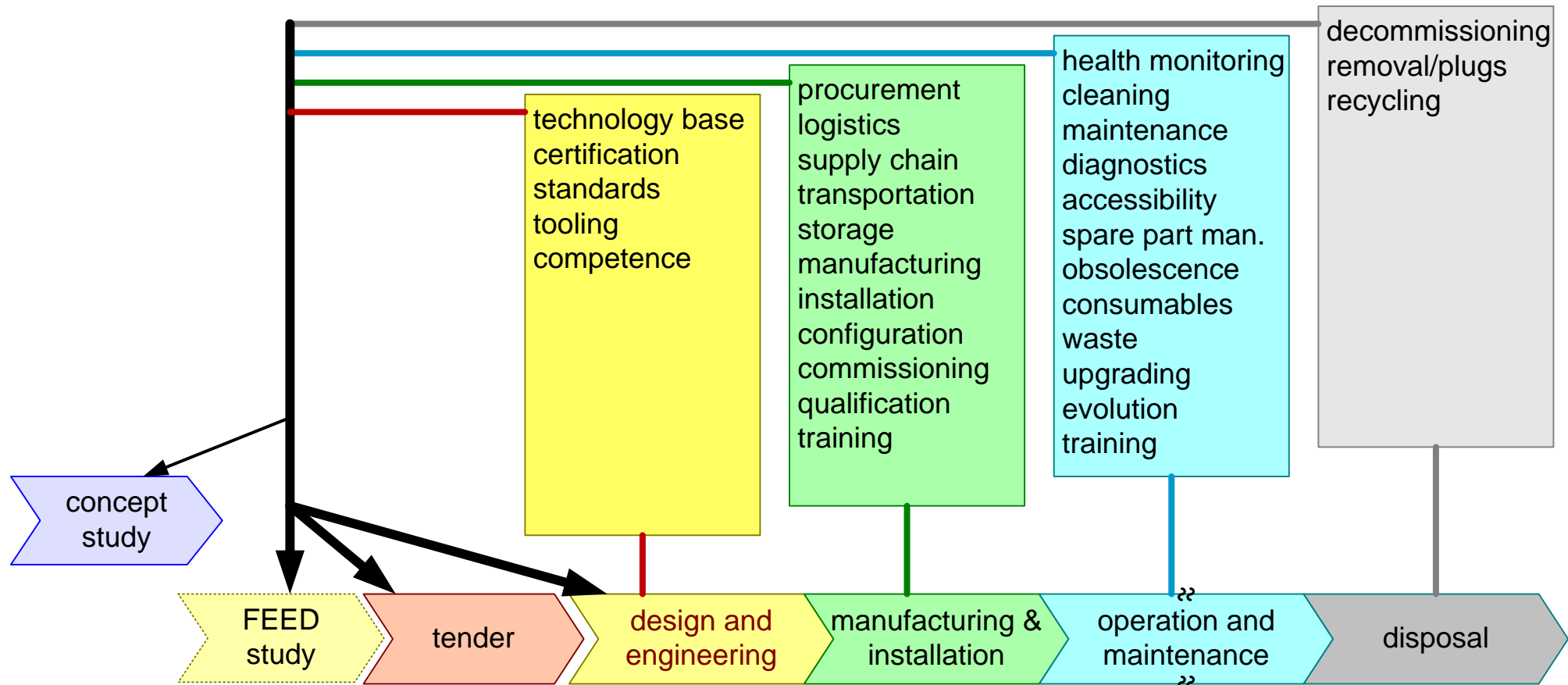
Model-based Systems Engineering [MBSE] is a paradigm that uses **formalized representations** of systems, known as models, **to support and facilitate** the performance of **Systems Engineering [SE] tasks throughout a system's life cycle**.

MBSE is frequently contrasted with legacy document-based approaches where systems engineering captures system design information via multiple independent documents in various non-standardized formats. MBSE consolidates system information in system design models, which provide primary SE artifacts. These system models, which are generally expressed in a standardized modelling language such as Systems Modeling Language [SysML®] express key system information in a **concise, consistent, correct,** and **coherent** format. When implemented properly, MBSE models permit the standardized consolidation and integration of system **knowledge** across engineering disciplines and subsystems and streamline key systems engineering tasks while also minimizing developmental risk.

From SEBoK:

[https://sebokwiki.org/wiki/Model-Based_Systems_Engineering_\(MBSE\)#:~:text=Model%2Dbased%20Systems%20Engineering%20%5BMBSE,throughout%20a%20system's%20life%20cycle.](https://sebokwiki.org/wiki/Model-Based_Systems_Engineering_(MBSE)#:~:text=Model%2Dbased%20Systems%20Engineering%20%5BMBSE,throughout%20a%20system's%20life%20cycle.)

The life cycle has many information needs



What is the real MBSE objective?

- to support **reuse** or a platform based product strategy
 - to configure, generate, compose, validate
- to **automate** or generate
 - **tests, simulations**
- to **trace** needs, requirements, or quality attributes throughout the design and engineering
 - especially regulated qualities like **safety**
- to function as **knowledge base** for development and engineering
- to **access component-data** based on the field configuration (digital shadow)
- to populate and update **PLM** systems, e.g. ERP (digital thread)

